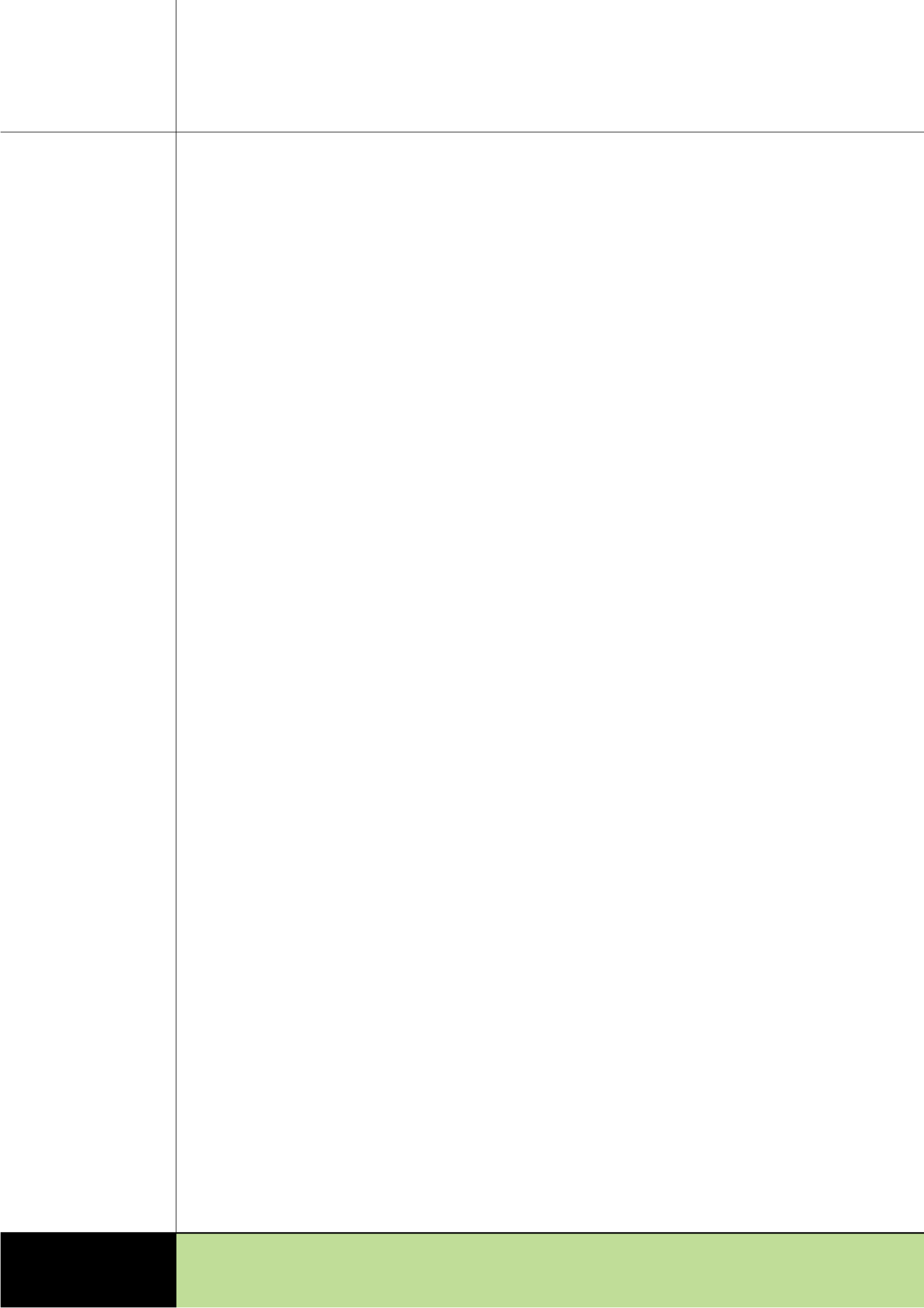




Statement of Intent

Statement of Intent





Statement of Intent

The Statement of Intent provides the strategic policy framework and project development and implementation programme for the management of the West Pennine Moors until 2010. It has been produced on behalf of the West Pennine Moors Area Management Committee (AMC) and funded by Countryside Agency, Area Management Committee and Lancashire County Council.

The West Pennine Moors Area Management Committee comprises:

Blackburn with Darwen Borough Council
Bolton Metropolitan Borough Council
Lancashire County Council
North West Water plc
Bury Metropolitan Borough Council
Chorley Borough Council
Hyndburn Borough Council
Rossendale Borough Council
Countryside Agency
North West Council for Sport and Recreation
North West Federation for Sport, Recreation and Conservation
West Pennine Moors Conservation and Research Advisory Committee
Groundwork Trust

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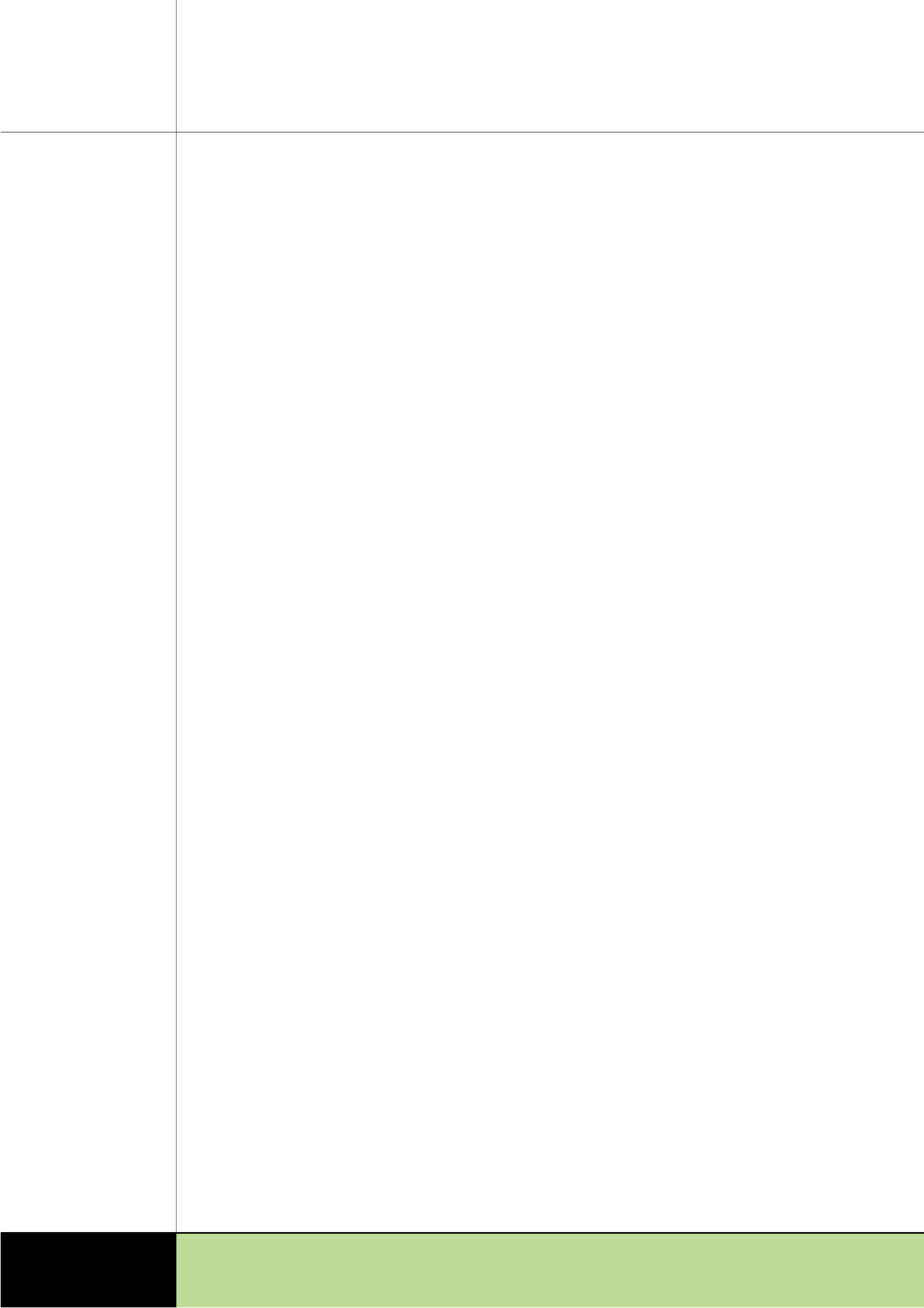
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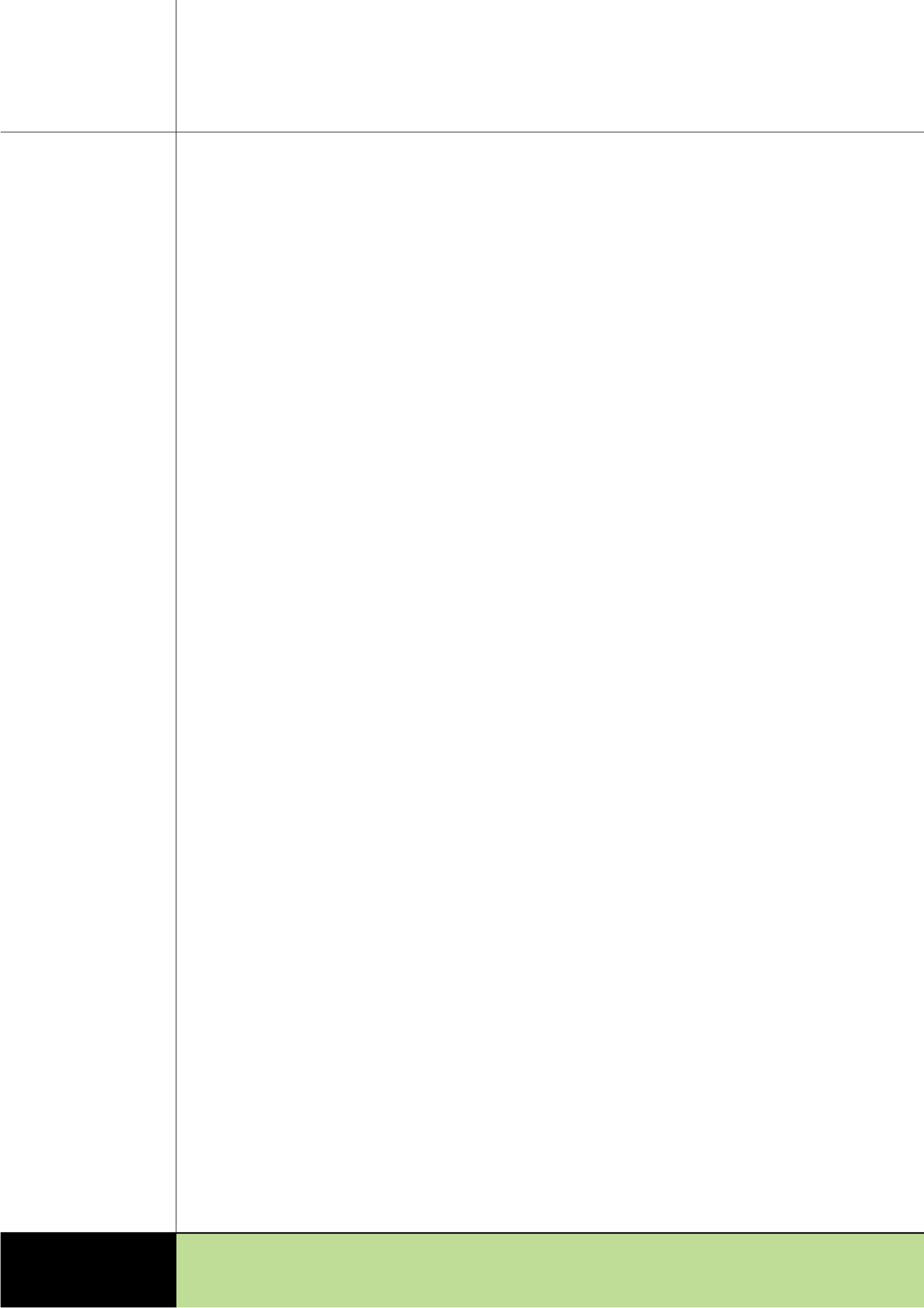
Foreword

The West Pennine Moors Statement of Intent is a key document supporting the continued successful management of the West Pennine Moors. It comes at an important moment in providing the necessary impetus and framework for future bids for grant aid, involving all partners in policy and implementation. It is only on this basis with everybody's interests taken into consideration, that the future management of the West Pennine Moors is secure. I commend this document to you and hope that you will play your part in taking on board both its policies and its long term implementation.



George Slynn

County Councillor George William Slynn



Contents

Page No.

1.0 Introduction

- 1.1 The West Pennine Moors
- 1.2 Mission Statement
- 1.3 Aim and Objectives
- 1.4 Process
- 1.5 Structure

1

1

1

2

4

2.0 Policies and Action Plan

- 2.1 **THEME 1** - The Natural and Cultural Environment of the West Pennine Moors
 - Policies
 - Action Plan
- 2.2 **THEME 2** - Enjoyment of the West Pennine Moors
 - Policies
 - Action Plan
- 2.3 **THEME 3** - Living, Working and Management in the West Pennine Moors
 - Policies
 - Action Plan

5

5

5

8

23

23

26

43

43

46

3.0 Future of the Statement of Intent

55

APPENDIX

- Organisational Arrangements of the West Pennine Moors Partnership
 - i) Funding Arrangements
 - ii) Organisational Structure
 - iii) Service Delivery

57

57

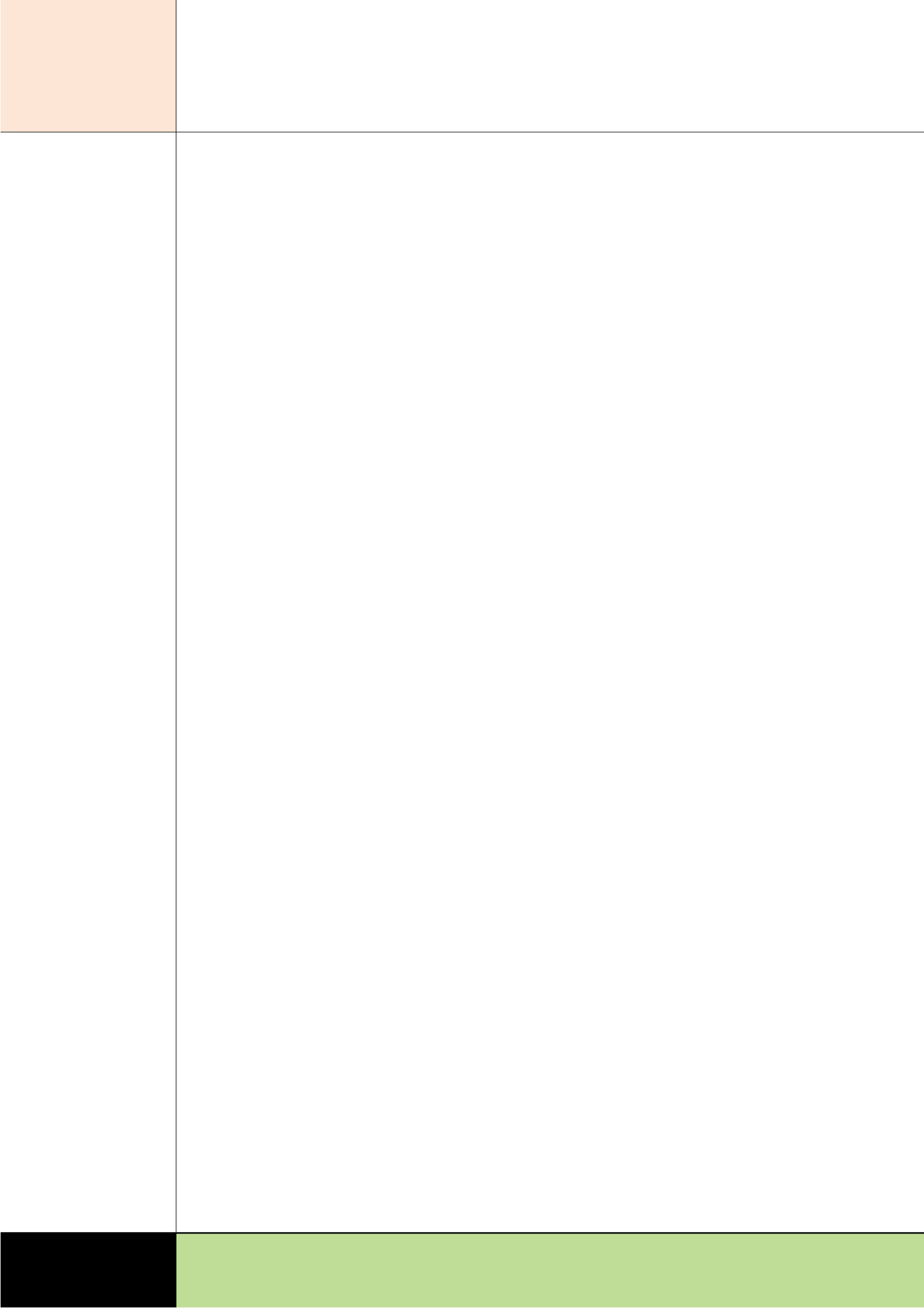
57

58

59

GLOSSARY

61



1.0 Introduction

1.1 THE WEST PENNINE MOORS

1.1.1 The West Pennine Moors comprises approximately 90 square miles of moorland, upland pastures, rural fringes and reservoir valleys. Large parts of this varied and attractive landscape are of considerable ecological and conservation interest making a significant contribution to the biodiversity resource of North West England. These features coupled with the close proximity of the West Pennine Moors to the urban areas of Greater Manchester and East Lancashire have formed the basis for a long tradition of recreational use. North West Water (NWW) own approximately 40% of the West Pennine Moors, which is managed primarily for raw water collection. The area also fulfils important agricultural uses with a number of small industrial establishments which provide an important source of local employment.

1.1.2 The West Pennine Moors falls within seven local authority areas: Lancashire, Bury, Bolton, Chorley, Rossendale, Blackburn with Darwen and Hyndburn. The core funding partners are Lancashire County Council, Bolton Metropolitan Borough Council and Blackburn with Darwen Borough Council. The information and ranger service and management of existing visitor facilities previously operated by Lancashire Countryside Service is now operated by NWW. In addition to this two countryside officers are employed on behalf of the West Pennine Moors Area Management Committee by Lancashire County Council. The organisational structure, details of funding arrangements and the staffing structure are expanded upon in the Appendix.

1.1.3 The West Pennine Moors Recreation and Conservation Subjects Plan has provided the management framework for the area since its publication in 1984. It has now largely been superseded by Unitary Development Plans and District Local Plans. The Statement of Intent, the production of which has been jointly funded by the Countryside Agency, the West Pennine Moors Area Management Committee and Lancashire County Council, replaces the Subjects Plan as a working document for the West Pennine Moors.

1.2 MISSION STATEMENT

1.2.1 The West Pennine Moors partnership aims to achieve an integrated and balanced approach to managing the social, economic, recreation and conservation interests of the area, by working in partnership and developing initiatives and resources for the future benefit of the environment and those living in, working in and visiting the area.

1.3 AIMS AND OBJECTIVES

1.3.1 The aim of the Statement of Intent is to:
'Provide an up to date and strategic policy framework and implementation programme for future sustainable management and joint working in the West Pennine Moors'.

1.3.2 The objectives of the Statement of Intent are to:

- ◆ Enable the sustainable management of the area's natural assets, beauty and local economy and build the capacity of local communities
- ◆ Review the implementation of the West Pennine Moors Recreation and Conservation Subjects Plan
- ◆ Identify and gain common acceptance of the main issues of concern of those living in, working in, managing and visiting the West Pennine Moors
- ◆ Establish the policy framework for the future management of the West Pennine Moors
- ◆ Outline a prioritised ten year (2000-2010) Action Programme
- ◆ Facilitate efficient budget and resource allocation by the Area Management Committee (AMC)
- ◆ Give strategic direction to pro-active project development over the next ten years
- ◆ Provide a strategic framework for generating funding bids to attract additional resources to the area from organisations including the Countryside Agency and the Heritage Lottery Fund
- ◆ Enable staff and partners to structure future work programmes in accordance with agreed priorities
- ◆ Define a coherent way forward for effective partnership working in the West Pennine Moors

1.4 THE PROCESS

1.4.1 The process of developing and writing the Statement of Intent has involved regular liaison meetings between local authorities, conservation and recreation interest groups, landowners and the Countryside Agency. Formal consultation has taken place throughout and feedback reported to the meetings of the West Pennine Moors Officers' Working Party (OWP) and the Area Management Committee (AMC).

1.4.2 The partnership also held two business planning workshops which helped to facilitate discussion and consensus to be reached between partners. The workshops concentrated largely upon the strategic and internal management issues of the partnership such as staffing, resources, funding, promotion and service delivery. Several key development issues were identified and agreed at the workshops as priorities for the partnership in the future. These are to:

- ◆ develop and fund a co-ordinating role
- ◆ engage communities
- ◆ measure and monitor performance
- ◆ diversify the funding base
- ◆ raise the area's status and profile.

1.4.3 The development of the Statement of Intent comprised four elements, the review of the implementation of the Recreation and Conservation Subjects Plan, the Issues Report, the Policy Statement and the ten year Action Plan. The four elements are summarised below:

Review of The Implementation of The Recreation And Conservation Subjects Plan

1.4.4 The West Pennine Moors Recreation and Conservation Subjects Plan was produced in 1986 following an extensive public consultation exercise. The review assessed the extent to which the policies and proposals contained within the Plan had been implemented and it also assessed the future relevance and importance of the policies and proposals for the future management of the West Pennine Moors. The review revealed that significant progress has been made and most of the policies and proposals have been implemented or are part of the ongoing management of the area. Of particular importance is the implementation of the management and staffing structure which includes the designation of country parks, formation of Recreational Management Zone (RMZ) Committees and the establishment of the ranger and information services. There have also been impressive achievements in establishing and maintaining visitor infrastructure, including car parks, picnic areas, information centres and the provision of specialist recreational activities. There has been a long-standing commitment to and significant progress made towards protecting and managing landscape, natural and historic resources, water catchment, forestry and access management.

Issues Report

1.4.5 Despite these past achievements, external pressures continue to influence the West Pennine Moors environment, economy and communities, making ongoing and forward looking management essential. The second stage in the process of developing the Statement of Intent was to produce, consult on and gain common acceptance of the environmental, social, economic, management and operational issues still facing the West Pennine Moors and to identify possible solutions and ways forward in addressing these issues. The issues identified were broad ranging and largely the result of man-made processes and responses to changing economic and social conditions.

Policy Statement

1.4.6 The policy statement addresses the issues identified in the earlier stages of the process and outlines the policies to guide the maintenance, conservation and enhancement of the area's natural resources, land uses and recreational assets. The policies have been developed within the context of central government guidance, Countryside Agency policy, regional and sub-regional guidance and strategies and local development plan policy. Several common themes emerged from a review and consideration of the surrounding policy context which are reflected in the policy statement and are as follows:

- ◆ to maintain, conserve and enhance environmental quality, assets and the diverse character of the countryside
- ◆ to build and sustain strong and prosperous communities
- ◆ to maintain a working countryside with sustainable economic opportunities and enterprise
- ◆ the interdependence of town and country

- ◆ increased and well managed recreational access
- ◆ integrated transport planning

These common themes have been integrated into the West Pennine Moors Statement of Intent policies.

Action Plan 2000-2010

1.4.7 The final stage in the process of developing the Statement of Intent is the production of a ten year action plan for the partnership. The Action Plan is an ambitious programme of works that will guide the work programmes of partners and the bids that are submitted to funding agencies. Partners were asked to identify projects, actions and mechanisms to be included in this section and projects have also been identified in response to the issues identified and the policies outlined. Projects included in the action plan are a combination of both strategic and site specific actions.

1.5 STRUCTURE

1.5.1 The Statement of Intent is presented in two parts, this document focusing on the policy framework and the ten year action plan. The review, issues report and policy background are contained in the accompanying Background Report. The Statement of Intent is presented under three strategic themes which are as follows:

1.5.2 THEME 1 - The Natural and Cultural Environment of the West Pennine Moors - covering the areas of landscape, nature conservation, built heritage and archaeology

THEME 2 - Enjoyment of the West Pennine Moors - covering the areas of traffic and transportation, access and informal recreation, formal recreation and tourism.

THEME 3 - Living, Working and Management in the West Pennine Moors - covering the areas of agriculture, organisational and operational aspects of the partnership, ranger and information services and visitor facilities.

1.5.3 Policies and Actions are outlined under each of these three themes. The policies provide the broad planning and management framework and the action plan tables detail the actions and mechanisms required to implement the policies. The action plan tables provide the following information for each project:

- ◆ a cross reference to the policies that the action is related to/or is implementing
- ◆ the project or action and the key phases of development and management where appropriate
- ◆ a review of progress to date on this action or a justification for this course of action if the project is a new one
- ◆ the partners involved and the organisation or officer that will take the lead on development and implementation
- ◆ the priority of the action which is referred to by the year under which it is programmed (from one to ten)
- ◆ indicators by which progress can be monitored
- ◆ the resource implications of the action/mechanism
- ◆ potential funding sources that should be explored to enable delivery.

2.0 Policies & Action Plan

2.1 THEME1 - The Natural & Cultural Environment

2.1.1 POLICIES

The policies and actions under Theme 1 aim to protect, conserve and enhance the landscape, biodiversity and heritage assets of the West Pennine Moors.

Landscape

L1

Protect, conserve, restore and enhance the characteristic landscape features of the West Pennine Moors.

L2

Extend the historic landscape characterisation programme to cover the whole of the West Pennine Moors.

L3

Use key environmental features highlighted in the landscape character assessment, the landscape guidelines and the historic landscape characterisation programme to develop priorities and targets for future management work within West Pennine Moors, giving priority to features under greatest threat.

L4

Identify future monitoring and survey requirements for assessing landscape change, using the landscape character assessment and the historic landscape characterisation programme as a baseline.

L5

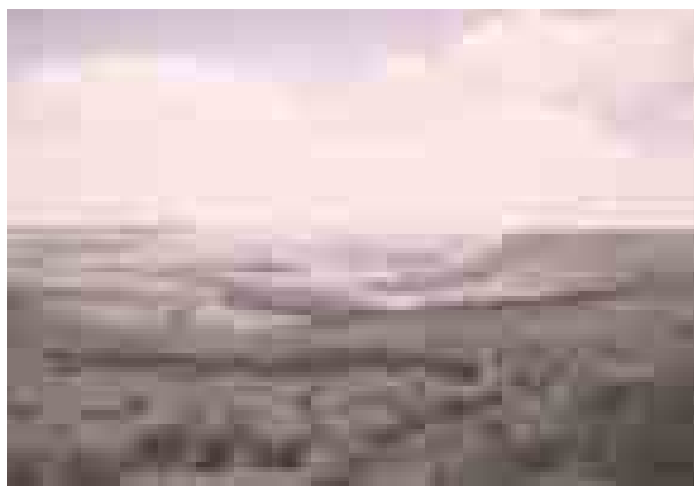
Individual planning authorities should accept the countryside design summary as a basis for the production of Supplementary Planning Guidance.

L6

Encourage local community initiatives which increase the understanding of local landscapes and encourage local conservation and enhancement programmes.

L7

Target the more degraded rural fringe locations for landscape enhancement and renewal programmes



*Reservoir Valley
Landscape -
Haslingden Grane*

Natural Environment

NE1

Maintain, enhance and restore the important and characteristic semi-natural habitats and populations of native species of the West Pennine Moors.



*A Spring Meadow,
Sheephouse Farm,
Smithills Estate*

NE2

UK Key Habitats and Priority Species and also key habitats and species at the more local level should be identified for the West Pennine Moors with reference to the Southern Pennines Natural Area Profile, the North West Biodiversity Audit and the emerging Lancashire Biodiversity Action Plan and in line with the Biodiversity Action Plan process.

NE3

Promote the protection of key habitats and species through the adoption of appropriate designations (SSSI's, BHS, SBI, LNR) for key sites and through the consistent and effective application of regulatory control by relevant authorities.

NE4

Promote the sympathetic management and re-creation of key habitats and species, through sympathetic land management, the Biological Heritage Sites and Sites of Biological Importance programmes and the targeting and take up of conservation related grant schemes.

NE5

Increase knowledge and raise awareness of the nature conservation importance of the West Pennine Moors through survey, monitoring, education, interpretation, training and improved managed access opportunities where appropriate.

NE6

Creation of new woodlands and woodland management should be guided by a coherent woodland approach which reflects forestry, landscape, recreation, the concept of 'new native woodland' planting and biodiversity interests and takes account of and incorporates the EL:Wood and Red Rose Forest Initiatives.

NE7

Emphasis should be given to integrated habitat management/re-creation and landscape restoration and enhancement.

Historic Environment

HE1

Protect, conserve and enhance the heritage assets of the West Pennine Moors, with reference to the priorities outlined in Lancashire County Council's Heritage Conservation in Lancashire document.

HE2

Support the survey and subsequent monitoring of the historic environment of the West Pennine Moors.

HE3

Support the maintenance and enhancement of traditional built heritage in line with the landscape character assessment and landscape guidelines produced for Southern Pennine Countryside Character Area 36.

HE4

Encourage the production of Village Design Statements as promoted by the Countryside Agency and the production of clear and distinct design guidance for the characteristic built environment of the West Pennine Moors with the aim of being used as supplementary planning guidance for development control purposes.

HE5

Encourage local recording, adoption, conservation and improvement of local heritage and cultural features through programmes such as the Local Heritage Initiative, as promoted by the Countryside Agency.

HE6

Raise awareness of the built heritage and archaeological features of the West Pennine Moors through education, interpretation, training and improved access opportunities where appropriate.



*Edgworth
Enclosure Act Ruin*

2.1.2 - Natural and Cultural Environment ACTION PLAN

POLICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
NE1 NE2 NE3 NE4 NE7	<p>1. Habitat and Species Surveys To inform the practical implementation of the Action Plan and to facilitate the delivery of the UK and Lancashire Biodiversity Action Plans in the WPM, the following surveys will be undertaken:</p> <p>i) Key Habitats and Priority Species Review the status of UK Key Habitats and Priority Species and other key habitats and priority species within the WPM by:</p> <ul style="list-style-type: none"> ◆ Collating and undertaking analysis of existing data; or ◆ Gathering field data where existing coverage proves inadequate. To be done in accordance with the priorities outlined in the Lancashire and Greater Manchester BAP. <p>ii) Moorland Assess the extent of heather dominated communities from aerial photographs.</p> <p>iii) Ponds All work on ponds and lodges should be informed by the results of a survey using the Lancashire Pond Biodiversity Survey Methodology.</p> <p>iv) Adder Survey at Calf Hey</p>	<p>UK BAP published, Draft lists of habitats and species for inclusion within the Lancashire and Greater Manchester BAP have been produced.</p> <p>Analysis of previous aerial photographs undertaken by LWT for AMC.</p> <p>Some ponds already surveyed through Pond Life Project.</p> <p>Site specific species survey</p>	<p>LCC, LWT</p> <p>LCC, LWT, NWW</p> <p>LA's, CO's</p> <p>NWW, CO's</p>	<p>Years 1-2 Identify priorities and collate and undertake analysis of existing data. Ongoing Field Surveys.</p> <p>Years 1-2 Aerial survey to be undertaken Ongoing Assessment Ongoing As required</p> <p>Year 5</p>	<p>Data analysed and subsequent survey work carried out</p> <p>Heather extent established and used as a baseline for monitoring</p> <p>All ponds surveyed by 2010 and ponds created/ managed Survey complete</p>	<p>Staff time Contractor time</p> <p>Funding required for habitat and species surveys</p>	<p>LA's, NWW, AMC, Landfill Tax</p> <p>LA's, AMC, NWW</p> <p>LA's, AMC, NWW</p> <p>AMC, NWW</p>

POLICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
NE 1 NE2 NE3 NE4 NE5 NE6 NE7	<p>2. The Biodiversity Network</p> <p>The identification and development of a biodiversity network involves the identification of core areas (concentrations of important habitats and nature conservation sites), restoration areas (where practical management should be targeted) and corridors (linking core areas). Once identified, the network will enable targeting of resources and action to those areas where maximum environmental, landscape and economic benefit will be achieved:</p> <p>i) Establishment of GIS data sets and preliminary analysis to define the broad network</p> <p>ii) Definition of the fine detail of the network and the acquisition of additional environmental databases</p> <p>iii) Use the biodiversity network as a basis for the targeting of project work</p>	<p>New pilot project to identify the biodiversity network in the West Pennine Moors. The approach will then be extended to the whole of Lancashire if successful.</p>	LCC, EN, FC, LA's, NWW, CA	<p>Years 1-2</p> <p>Phase I and II of the biodiversity network implemented</p> <p>Ongoing</p> <p>Use biodiversity network as a basis for targeting and prioritising conservation projects</p>	<p>Biodiversity network identified</p> <p>Project work targeted to biodiversity network</p> <p>Staff time</p>	<p>Funding required to identify biodiversity network</p> <p>Funding required to implement ongoing projects and schemes based upon the network identified</p>	EN, FC, HLF, NWW, LA's, CA AMC
NE1 NE3 NE4 NE5 NE6 NE7	<p>3. Lancashire Biological Heritage Sites Project (BHS)</p> <p>Contact landowners and managers and provide detailed information on the BHS(s) in their ownership or tenancy to influence their management through the promotion of and assistance with conservation related grant schemes. This second phase BHS project to be carried out in the Boroughs of:</p> <p>i) Hyndburn</p> <p>ii) Rossendale</p> <p>iii) NWW holding (Blackburn)</p>	<p>Owner/occupier contact and provision of BHS information completed in Chorley and Blackburn with Darwen (except for NWW land ownership). Development work on BHS is ongoing.</p>	Biological Heritage Sites Project, LA's, LO/F	<p>Years 1-2</p> <p>Carry out Phase II BHS Project in Hyndburn, Rossendale and NWW holding (Blackburn)</p> <p>Ongoing</p> <p>Development work on BHS</p>	<p>All owners and occupiers of BHS's in Rossendale, Hyndburn and NWW holdings in Blackburn contacted</p> <p>3 BHS's under management agreement/yr</p>	<p>Staff time</p> <p>Funding required for the BHS project in each Borough</p>	Landfill Tax, LA's, HLF

POLICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
NE1 NE3 NE5	<p>4. Designation of Local Nature Reserves</p> <p>Identification of potential Local Nature Reserves in the West Pennine Moors</p> <p>i) Carry out a survey to identify potential sites for establishing LNR's in the area in addition to two sites already identified as potential LNR's - Redisher Wood (Bury) and Aushaw Moss (Blackburn with Darwen)</p> <p>ii) Assess the feasibility of managing and funding the development of LNR's at each site and the subsequent production of development and management plans for the LNR's identified</p> <p>iii) Seek designation under the 1949 National Parks and Access to the Countryside Act</p> <p>iv) Manage as LNR's</p>	Withnell and Withnell Fold are existing LNR's in the West Pennine Moors.	LA's, LWT, LO/F, CO's, EN	<p>Year 6-8</p> <p>Secure funding to carry out survey and feasibility of new LNR designations</p> <p>Year 9-10</p> <p>Seek appropriate designation</p> <p>Ongoing</p> <p>Manage</p>	<p>Potential LNR sites identified and feasibility assessed</p> <p>LNR's designated and managed</p>	<p>Staff time</p> <p>Contractor time</p> <p>Capital and revenue funding required for establishment of new LNR's</p>	LWT, Landfill tax, HLF, NOF,
<p>INTEGRATED LANDSCAPE AND HABITAT RENEWAL</p> <p>Targeting actions in line with the four Landscape Character Types and Key Environmental Features highlighted for the West Pennine Moors in the Southern Pennine Landscape Character Assessment.</p>							
NE1 NE2 NE3 NE4 NE5 NE6 NE7	<p>5. Conservation Related Grant Schemes</p> <p>i) Review appropriateness of Countryside Stewardship Scheme and Woodland Grant Schemes to the West Pennine Moors. Identifying gaps in the funding packages and negotiating alterations to facilitate appropriate management of key habitats in the West Pennine Moors</p> <p>ii) Promotion of the Countryside Stewardship scheme and the Woodland Grant Scheme to farmers and landowners, targeting the key environmental features of the West Pennine Moors, BHS's, SBI's and the biodiversity network when it is identified.</p> <p>iii) Secure funding and expertise to carry out initial upland surveys as part of CS</p>	Promotion and assistance with conservation related grant schemes has been part of the ongoing work of the AMC.	CO's, NWW, FC, BHS Project, NT, LA's, LO/F, GM Ecology Unit, BMBC	<p>Year 1-2</p> <p>Review WGS/CS schemes and agree revisions</p> <p>Ongoing</p> <p>Promotion and implementation of conservation related grant schemes</p>	<p>Stewardship agreements per year</p> <p>1 Woodland Grant Scheme agreement per year</p> <p>WGS/CS reviewed and revised as appropriate</p>	<p>Staff time</p> <p>Additional funding required in addition to grant aid to cover costs and add value</p>	Countryside Stewardship Scheme LO/F, AMC funding to add value

POLICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
L1 L7 NE1 NE7	<p>6. Renewal Projects Develop a programme of renewal projects integrating landscape and habitat renewal targeting key environmental features and priority species through a programme of management and enhancement works.</p> <p>i) Identify and secure funding to develop and implement a programme of renewal projects commencing with the Rural Fringe areas of Rossendale and Hyndburn</p> <p>ii) Develop links with local community, landowners and farmers</p> <p>iii) Implement a rolling programme of management and enhancement works</p>	An integrated scheme of landscape and habitat renewal has been undertaken in the Darwen East area for the past three years.	CO's, GW, PC's, Local Community, LA's, LO/F	<p>Year 1 Secure funding to implement renewal projects in Rossendale and Hyndburn Rural Fringes</p> <p>Year 2-5 Implement renewal programme and ongoing maintenance works</p> <p>Year 3 Identify and secure funding for other priority areas</p>	<p>Integrated renewal schemes developed in Rossendale and Hyndburn Fringes</p> <p>Programmes for renewal projects in other areas identified, funding secured and projects implemented</p>	<p>Staff time</p> <p>Funding required for the renewal schemes</p>	HLF, Landfill Tax, NOF, AMC, PACE
NE2	<p>7. Notable and Characteristic Species</p> <p>i) Develop funding bids targeting notable and characteristic species, e.g. Lapwing Recovery Project</p> <p>ii) Target nature conservation projects towards notable and characteristic species</p>	Notable and Characteristic species for the area are currently being identified and will be available by end of 1999	CO's, NWW, LA's, EN, LWT, CRAG, LO/F, VS	<p>Year 1-2 Develop funding bids</p> <p>Ongoing Target conservation schemes to species</p>	<p>Conservation schemes targeted towards species</p> <p>Funding secured</p>	<p>Staff time</p> <p>Funding required for species related projects</p>	AMC, EN, Countryside Stewardship Scheme



POLICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S) INDICATOR	PROGRESS IMPLICATIONS	RESOURCE SOURCES	FUNDING
NE1 NE3 NE4 NE5	<p>8. Management of Moorland Mosaic Management of mosaic of upland habitats and expansion of these downslope (Moorland Hills and Moorland Fringe/Upland Pastures landscape types)</p> <p>i) Implement a programme of works to raise the water table in blanket bog and mossland habitats to facilitate the re-establishment of peat-forming mire communities.</p> <p>ii) Development and implementation of a programme to manage degraded moorland mosaic and dependent species in the following locations:</p> <ul style="list-style-type: none"> ◆ Smithills Moor ◆ Darwen Moor ◆ Hoddlesden Moss ◆ Rivington Moor ◆ Turton Moor ◆ Cheetham Close /Turton Heights ◆ Oswaldtwistle Moor ◆ Haslingden Grane/Musbury ◆ Cranberry Moss ◆ Longworth Moor ◆ Holcombe Moor 	Management of degraded moorland has taken place on parts of Darwen Moor, Anglezarke Moor and Withnell Moor. Ongoing work on moorland management includes vegetation management, Countryside Stewardship Schemes, heather regeneration and access management.	CO's, LA's, NWW, LO/F	Ongoing Ongoing	100 ha of moorland managed per year subject to funding availability Water table raised in blanket bog and mossland habitats	Staff time Funding required for management works, management agreements and to add value to grant aid	AMC, NWW, LO/F, HLF, Countryside Stewardship Scheme
NE1 NE3 NE4 NE5	<p>9. Management of Reservoirs Margins Management of reservoirs for wildlife interest (Moorland Hills and Reservoir Valleys landscape types):</p> <p>i) Identify reservoirs or sections of reservoir margins that would be suitable for management to encourage breeding birds</p> <p>ii) Implement a programme of site and habitat management in locations identified, including reservoir embankments</p> <p>iii) Monitor impact on breeding bird numbers</p>	Reservoir margins have been included in ongoing conservation projects of the AMC. A structured approach to the management of margins is required.	NWW, CO's, EN, LWT, LA's, CRAC	Year 2-3 Identification of suitable sections of reservoir margins Years 3- 6 Implement and monitor	Margin projects implemented on 2 reservoirs per year subject to funding availability	Staff time Funding required for initial survey work and habitat management works	NWW, AMC

POLICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
NE1 NE2 NE3 NE5 NE7	<p>10. Grassland Management</p> <p>Conserve, restore and recreate species-rich hay meadows/pastures, wet pasture and flushed grassland for key species (Moorland Fringe/Upland Pastures and Rural Fringe landscape types):</p> <p>i) Conserve the existing resource of species-rich grasslands in the WPM by securing management agreements and/or reviewing mowing schedules where appropriate</p> <p>ii) Identify suitable areas for expansion/re-creation of species-rich grasslands from Biodiversity Network and implement a programme to expand the grassland resource, utilizing appropriate techniques</p> <p>iii) Establish native seed source for management and creation of hay meadows and moorland and rural fringe habitats</p>	Some sites already have management agreements e.g. Countryside Stewardship.	Authorities	LA's, CO's, BMBC, NWW, LO/F	<p>Years 1-2</p> <p>Identify important grasslands from Biodiversity Network</p> <p>Ongoing</p> <p>Review CS applications.</p> <p>Years 1-2</p> <p>Identify suitable areas for recreation and to use as source for gathering native seed source</p>	<p>No loss of existing sites</p> <p>Three management agreements secured per year</p> <p>10 hectares of grassland created per year</p> <p>Native seed source established</p> <p>Staff time</p>	availability
NE1 NE3 NE4 NE5 NE6	<p>11. Expansion of Woodland Cover</p> <p>i) Identify components of the England Forestry Strategy that can be delivered within the WPM</p> <p>ii) Limited expansion of native tree cover, but mainly through natural regeneration within valleys and cloughs (Moorland Fringe/Upland Pastures landscape types), including:</p> <ul style="list-style-type: none"> ◆ Broadhead Clough - new planting ◆ Shooters Hill - new planting ◆ Community Woodland from Lumb to Stubbins ◆ Other sites to be identified 	<p>New woodland planting has been part of ongoing work of the AMC.</p> <p>Red Rose Forest initiative operates in Bolton and Bury.</p> <p>EL:wood is a new woodland initiative in the East Lancashire</p>		EL:wood, Red Rose Forest, CO's, BMBC, LA's, NWW, LO/F, FC, GW, NT	<p>Ongoing</p> <p>Implement</p> <p>Years 1-2</p> <p>1-2</p> <p>1-4</p> <p>Ongoing</p>	<p>17 hectares of woodland planted per year subject to funding availability</p> <p>2km of hedgerow planted per year subject to funding</p>	

POLICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
	<p>11. Expansion of Woodland Cover cont.</p> <p>iii) Creation of predominantly new native broadleaved woodland planting and restoration of hedgerows (mainly within the Rural Fringes landscape type and in the urban areas), including</p> <ul style="list-style-type: none"> ◆ Quarlton Heights - clough extension ◆ Tockholes - new woodland planting ◆ Others to be identified <p>iv) Work closely with EL:wood and Red Rose Forest to identify and map potential sites for new woodland planting in the areas covered by the two initiatives</p> <p>v) Identify and map potential sites in Chorley for new planting thus ensuring West Pennine Moors wide coverage</p> <p>vi) Develop and implement a programme of new native woodland planting and future management works in partnership with EL:wood and Red Rose Forest</p> <p>vii) Manage and restore hedgerows through the promotion and implementation of conservation related grant schemes and as part of integrated landscape and habitat renewal schemes.</p>	<p>'Indicative Forestry Strategy for Lancashire' (1994) identifies preferred areas for tree planting and includes guidance on type and design of planting and conservation constraints.</p>		<p>Years</p> <p>1-2</p> <p>2</p> <p>Ongoing</p> <p>1-2</p> <p>1-2</p> <p>Ongoing</p> <p>Ongoing</p>			

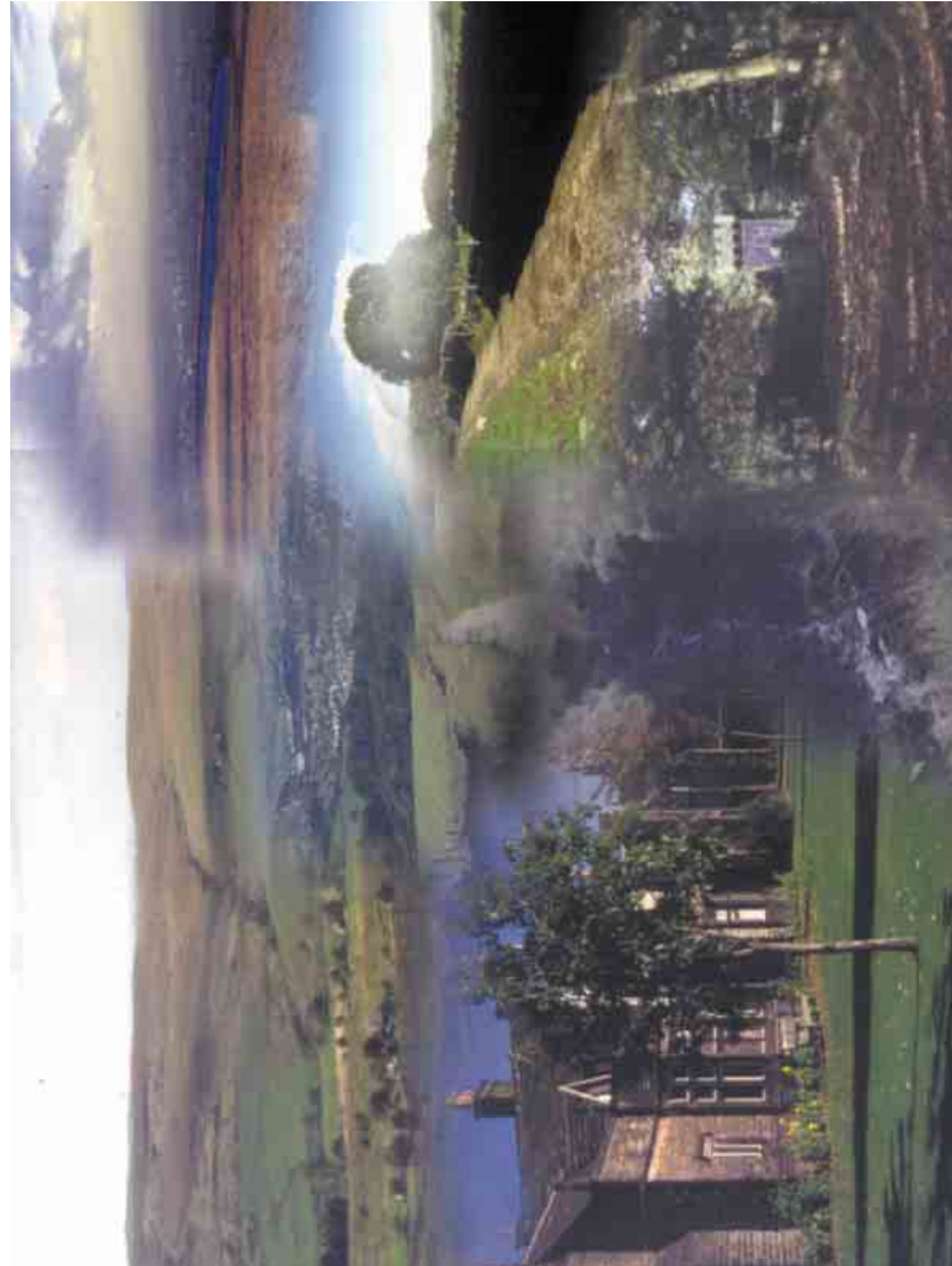
POLICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S) INDICATOR	PROGRESS IMPLICATIONS	RESOURCE	FUNDING SOURCES
NE1 NE3 NE4 NE5 NE6	<p>12. Woodland Management</p> <p>Promote sympathetic management of existing trees, woodlands and hedgerows, particularly ancient woodland, maintain the well wooded landscape in the valleys and seek to restructure some of the conifer plantations to broadleaved woodland (Reservoir Valleys and Rural Fringes landscape types)</p> <p>i) Review woodland projects completed in WPM to assess future management requirements and appropriateness in terms of biodiversity and landscape</p> <p>ii) Develop and implement a programme of management for those woodlands</p> <p>iii) Continued woodland management throughout the West Pennine Moors, including the following initiatives:</p> <ul style="list-style-type: none"> ◆ Fencing at Shooterslee Wood ◆ Fencing of Dean Wood extension ◆ Pickup Bank - management ◆ Torra Barn - management ◆ Colliers Row Road, Bolton - stock control, bird/bat boxes and interpretation ◆ Stepback Clough - management ◆ Stanworth Wood - management ◆ Others to be identified 	Woodland planting and management has been part of ongoing project work in the area. The maintenance and management of these schemes should be sustained long term.	CO's, NWW, LA's, LO/F, FC, EL:Wood, Red Rose Forest	<p>Year 1</p> <p>Assess maintenance/develop work programme</p> <p>Ongoing</p> <p>Management of woodland projects</p> <p>Years</p> <p>1</p> <p>1</p> <p>1-2</p> <p>1-2</p> <p>1-3</p> <p>2-5</p> <p>1-5</p> <p>Ongoing</p>	WPM woodland projects managed and sustained long term	Staff time Contract or time	FC, AMC, NWW, LO/F
NE1 NE4	<p>13. Control of Invasive Species</p> <p>Himalayan Balsam, Japanese Knotweed and other species are invading reservoir margins, streams and woodlands at the expense of native species and a programme of control is required:</p> <p>i) Carry out a survey to assess extent and priority locations for control</p> <p>ii) Undertake an annual control programme</p>	New project to control invasive species in the area.	LA's, NWW, CO's, LO/F, FC, EA	<p>Year 4</p> <p>Assess extent and identify priority locations for management Ongoing</p> <p>Annual control programme</p>	Invasive species eliminated in priority locations	Staff time	EA, NWW, AMC, LO/F

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L1 L3 L4 L7	<p>14. Boundary Restoration Restore, repair and maintain dry stone walls throughout the West Pennine Moors:</p> <p>i) Identify and secure funding to assess the condition of the dry stone walls and identify the walls where repair and maintenance works are required</p> <p>ii) Formulate a prioritised rolling programme for five years of management works, giving priority to those walls that are:</p> <ul style="list-style-type: none"> ◆ of historic or nature conservation value ◆ of economic value ◆ alongside or in the view of a footpath or road ◆ important in views across the area ◆ important to the characteristic patchwork of pastures ◆ in close proximity to settlements ◆ in 'gateway' locations <p>iii) Identify and secure funding to implement the work programme</p> <p>iv) Implement the programme of projects, ensuring that all management is undertaken in locally appropriate style and form of construction</p> <p>v) Boundary restoration in the following locations prior to survey work:</p> <ul style="list-style-type: none"> ◆ Lithermans Bridge Wall ◆ Clough House Wall ◆ Holcombe Moors - dry stone walling ◆ Longworth Road - dry stone walling 	Boundary restoration and improvement has been part of ongoing management work of the AMC. A large scale project is required to assess the condition of boundaries and carry out a prioritised programme of works.	LA's, NWW, LO/F, NT, GW	<p>Year 1-2 Secure funding and carry out condition survey and prioritised programme</p> <p>Year 2 Secure funding to implement a programme of restoration</p> <p>Year 3-10 Implement</p> <p>Years 1 1-2 1-3 1-2</p>	2 Km of boundary restored per year subject to funding availability	<p>Staff time Contractor time</p> <p>Funding required for initial survey and implementation of a programme of works</p> <p>Local stone required to carry out improvement works</p>	HLF, NT, LO/F, CA, AMC, NWW
NE5, L6	<p>15. Interpretation of Natural Heritage Develop a package of interpretation and education of the natural heritage of the WPM and the ongoing management of the area's natural heritage. (See also Theme 3 - No 9. And Theme 2 No. 23)</p>	Interpretation of natural heritage is part of ongoing work of ranger and information service.	NWW, LA's, BMBC, EN, LWT	Ongoing	Interpretation and education on area's natural heritage continued.	Staff time Funding required to expand package of interpretation	AMC, HLF, NWW, CA

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HE1 HE2 HE3 HE5 HE6	<p>16. Conservation of Historic Features Survey, conserve and enhance features of heritage, archaeological and geological interest.</p> <p>i) Carry out a resource assessment to identify and collate information on historic features, linking to Local Heritage Initiative and Historic Landscape Assessment</p> <p>ii) Carry out a phased survey assessing the condition of known sites and structures and identifying new sites and structures</p> <p>iii) Implement projects to protect, conserve and enhance identified features and structures</p>	<p>Information is available on scheduled ancient monuments, but there is little information available on other features of interest.</p> <p>Enhancement of historic features has taken place in the Broadhead Valley, Grane Valley and Tockholes.</p>	<p>i) and ii) LCC/GM Archaeology Unit, EH, LO/F, Contractor</p> <p>iii) CO's, EH, LA's, Com, PC's</p>	<p>Years 2-3 Resource assessment</p> <p>Years 3-5 Survey work</p> <p>Years 3-10 Implement projects</p>	<p>Resource assessment and survey completed</p> <p>Historic features conserved and enhanced</p>	<p>Staff time</p> <p>Contractor time</p> <p>Funding required for all of phases identified</p>	<p>HLF, CA, EH, LA's, AMC</p>
HE1 HE3 HE5 HE6 L6	<p>17. Conservation and Interpretation of the West Pennine Moors Heritage Develop a package of conservation and interpretation of West Pennine Moors Heritage, including</p> <p>i) Edgworth Enclosure Act - access improvements, conservation of historic features, interpretation and information</p> <p>ii) Cheetham Close Bronze Age Settlements - access improvements, conservation of historic features, interpretation and information</p> <p>iii) Haslingden Grane Whiskey Trail - themed walking route, access improvements, conservation of historic features, interpretation and information</p> <p>iv) Other packages of conservation, access and interpretation/information identified from survey work</p>	<p>New project to develop themed heritage packages of conservation, access, interpretation and information.</p>	<p>CO's, LA's, NWW, GW, BMBC Local community, VS, PC's, CA</p>	<p>Year 1-3 Developed themed heritage packages and associated access, conservation and interpretation, etc.</p>	<p>Themed heritage packages developed and implemented</p>	<p>Staff time</p> <p>Funding required to carry out works identified in the packages including conservation, access and interpretation</p>	<p>HLF, EH, AMC, CA - LHI</p>

POLICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
HE1 HE2 HE3 HE5 HE6 L6	18. Local Heritage Initiative Promotion of Local Heritage Initiative to local communities, giving advice and support to projects that develop through the initiative	New CA initiative	Community, PC's, VS, CO's	Ongoing	1 LHI developed by a WPM local community each year	Staff time Match funding required for projects	Community CA, LEAF, PACE, AMC
L1 L3 HE1 HE3 HE6	19. Tentering Tower Restoration, Stubbins Restoration of Tentering Tower Stubbins for public use and conservation of the listed building long term: i) Assess historic evidence to establish the original internal design of the building ii) Appoint an architect to design the interior and detail the renovation works required and provide detailed costings iii) Identify and secure funding and implement the agreed renovation scheme iv) Improvements made to PROW leading to the Tower v) Management of the Tentering Tower long term	New project to restore, conserve and secure sustainable usage of historic landscape feature and listed building.	NT, CO's, LA's, Local Community, Contractor	Year 1-2 Secure funding and appoint Architect to carry out design work and costings Year 3-5 Implement works Year 5 Interpretation and information Ongoing Manage	Design agreed Restoration works completed Information and interpretation provided and open to the public	Staff time Design costs £8-10,000 Funding required for restoration works and future management	NT, HLF, AMC
L1 L3 HE1 HE3 HE6	20. Peel Tower Restoration, Ramsbottom Enhancement and improvement works to be identified and implemented for Peel Tower and its surrounding environment and access routes. The tower will act as a visitor gateway to Holcombe Moors	Costings prepared for work to tower.	LA, National Trust, LCC	Years 2-3 Identify works, secure funding and implement	Restoration complete	Staff time Estimated cost for tower restoration £172,000	HLF, NT, LA
L1, L3, L6, L7, HE1, HE3, HE6	21. Rossendale Quarry Heritage Project Heritage project to conserve, restore and interpret the social, economic and environmental impacts of the quarries and the moorland tramways which link them: i) Feasibility study and action plan ii) Implementation of conservation, access, interpretation and information proposals	Links to Rossendale Quarries reclamation project.	LA, LCC, GW	Year 1 Feasibility study and action plan produced Year 2-4 Implement proposals	Quarry heritage conserved and interpreted	Staff time Funding required for Phase I £8,000 and for Phase II, approx £150,000	NWDA, Landfill tax, LA's, AMC, CA, HLF

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L1, HE1, HE2, HE3, HE6 A6	<p>22. Rivington Terraced gardens and Lever Park Restoration and Management</p> <p>Restoration and management of park and gardens:</p> <ul style="list-style-type: none"> i) Set up Management Committee and Officers Working Group ii) Secure funding to appoint Project Manager iii) Develop policies and guidelines for a phased programme of works including <ul style="list-style-type: none"> ◆ baseline surveys - vegetation, natural history, historic environment, traffic, parking, etc ◆ stabilising the terraced gardens ◆ partial restoration of key structures ◆ a zoned approach to vegetation management and reinstatement ◆ stabilisation of structures in areas with lower levels of accessibility ◆ a transport strategy iv) Identify and secure funding and implement agreed programme of works v) Long term integrated management of Lever Park and the terraced garden with input from those with an interest in the area, in particular local people. 	Options report produced (based upon study by Pauline Roscoe and Associates), Terms of Reference for Management Committee reported to WPM Area Management Committee.	NWW , LA's, PC's, CA, Com, RMZ, Friends of Rivington, Lever Park Action Group	<p>Years 1-2</p> <p>Establish committee's, fund and appoint project manager, develop work programme and funding bids</p> <p>Years 2-4</p> <p>Carry out baseline survey work, stabilise terraced gardens, develop opportunities for local employment and training</p> <p>Years 5-10</p> <p>Implement programme of ongoing management</p>	<p>Constituted Committee established</p> <p>Project Manager appointed</p> <p>Funding secured</p> <p>Baseline information and surveys gathered</p> <p>Terraced gardens stabilised</p> <p>Employment / training scheme set up</p> <p>Work programme implemented</p>	<p>Staff time</p> <p>Funding required for Project Manager post, survey work, restoration and future management works</p>	CA, NWW, LA, HLF, Landfill Tax, AMC
L1, NE1, NE4, NE5, HE1, V1 A1	<p>23. Implementation of Smithills Landscape Restoration and Management Plan</p> <p>Secure funding and subsequent implementation of the landscape, nature conservation and historic environment projects and initiatives contained in the above plan.</p>	The plan was produced in 1997 and includes a ten year action plan for Smithills Hall and Estate.	BMBC , CO's	Ongoing	Actions included in the plan implemented	<p>Staff time</p> <p>Funding required to implement the proposals - up to £3,000,000</p>	LA, AMC, HLF





2.2 THEME 2 -

Enjoying the West Pennine Moors

2.2.1 POLICIES

The policies and actions under Theme 2 aim to develop and enable the sustainable management of the area's recreational resource and encourage enjoyment of the area where consistent with conserving and enhancing the environment.

Traffic

T1

Support be given to the development of an integrated traffic management strategy for the West Pennine Moors within the context of Local Transport Plans, to ensure the better management of the car borne visitor and provide alternative forms of access to the area.

T2

Provision of additional visitor facilities should not be supported if they are likely to significantly increase traffic movement throughout the West Pennine Moors.

T3

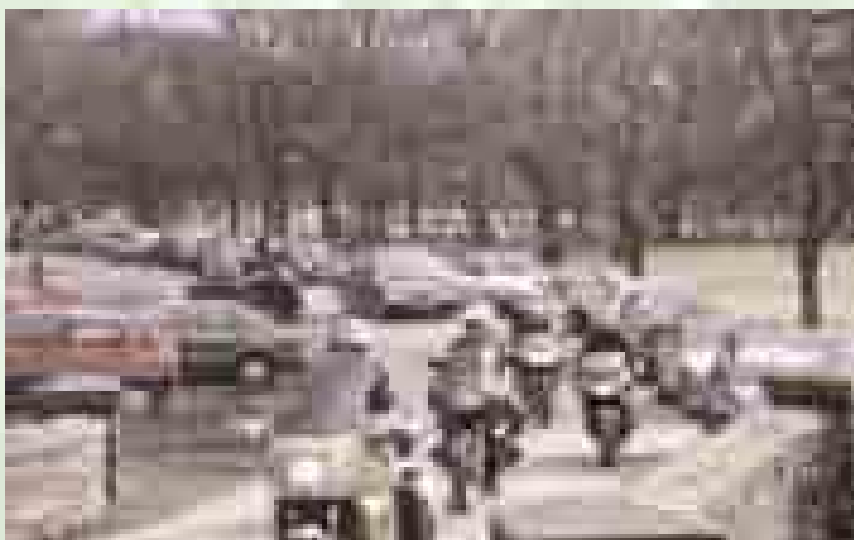
Activities and special events within West Pennine Moors should be promoted in such a way as to encourage use of public transport or focus on starting points on the fringe of the WPM area.

T4

Support be given to the identification of a network of 'Quiet Lanes' where there is shared use of the road by motorists, pedestrians, horse riders and cyclists.

T5

There should be continued development of non vehicular recreational routes throughout the area, with 'greenway' links to the urban areas.



Traffic/Parking Pressure, Rivington



Visitor facilities

V1

Provision of visitor facilities should be restricted to sites within the Recreational Management Zones and urban fringe country parks such as Smithills, Woodnook Vale and Sunnyhurst Woods, subject to policy T2.

V2

Other development should be small scale and limited to provision of appropriately sited small car parks/picnic sites, small sites catering for short stay or youth groups and small scale tourism/farm diversification initiatives within the context of other management work and Local Authority development plans.

V3

The promotion of facilities and events should be limited to outlets within the WPM in an effort to avoid increasing numbers of visitors coming to the area.

V4

Provision of clear, accurate and up to date information through the existing information centres, using new, innovative techniques and technology for displaying and disseminating information.

Access and Recreation

A1

Work should continue on the upgrading of the existing public rights of way to ensure that the network is legally defined, properly maintained and appropriately publicised to the national milestones standard to form a coherent network attuned to people's needs.

A2

A strategic network of bridleways, cycle paths and all-ability access, should be developed, with links to urban 'gateways' and supported by appropriate interpretation and promotion.

A3

Local Authorities within the WPM be encouraged to produce strategic green space programmes for urban settlements, linking urban areas to the West Pennine Moors in line with the Countryside Agency's 'Linking Town and Country - Policies for the Countryside in and Around Towns.'

A4

Proposals for the expansion of sport and active recreational activities, land and water based will be considered in relation to land management, traffic and conservation interests and Local Authority development plan policy.

A5

Underused / redundant sites should be identified which may be able to accommodate a number of activities subject to appropriate management arrangements.

A6

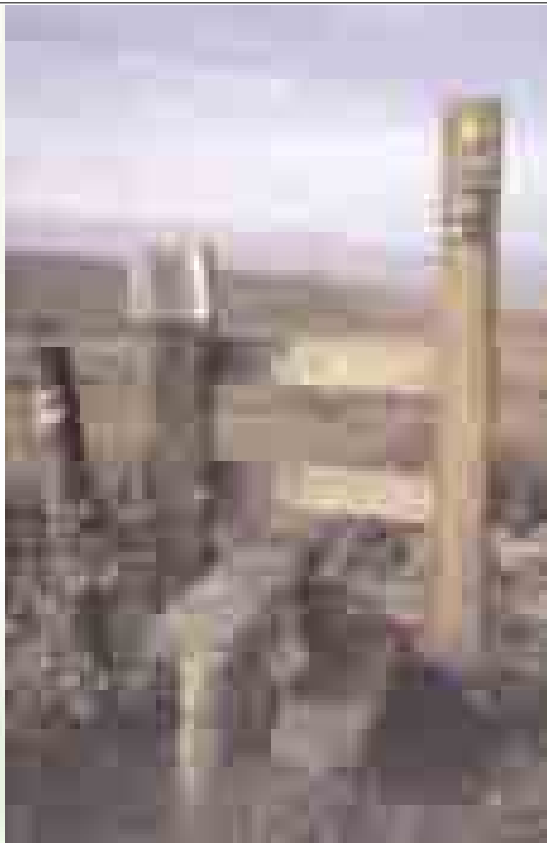
Options should be examined which will lead to closer working with user groups and the community to ensure that while recreational needs are recognised, damage to the environment is avoided and potential conflict between users reduced.

A7

Encourage local communities, farmers and landowners to play a greater part in helping to maintain the local public rights of way and access network, encouraging good design and techniques, local materials and local contractors.

A8

Assist the Countryside Agency with proposals for the implementation of the 'Access to the Open Countryside - Framework for Action', including partnership working with the new local access forums.



Access Management in West Pennine Moors

POL-ICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
	<p>2.Strategic Access Links and Networks cont.</p> <p>b. Linking Town and Country Carry out improvement to these PROW links:</p> <ul style="list-style-type: none"> ◆ Edgworth to Egerton ◆ Helmshore to Musbury and Alden Valleys ◆ Darwen to Haslingden Grane ◆ Ramsbottom to Holcombe ◆ Oswaldtwistle to Jackhouse Nature Reserve (circuit) ◆ Haslingden to Haslingden Grane ◆ Horwich to Rivington ◆ Accrington/Oswaldtwistle Moor 		<p>1</p> <p>2</p> <p>2</p> <p>3</p> <p>3</p> <p>4</p> <p>4</p> <p>5</p>				
T1T4 T5 A1 A2 A3 A6 A7 M7	<p>3. Quiet Lanes and Greenways Initiative Investigate the development of a network of 'quiet lanes' and 'greenways' :</p> <p>i) Bid for funding to appoint consultants to carry out initial research and development work and consultation on the development of a network</p> <p>ii) Promote the concept and identify demand for quiet lanes and greenways in consultation with local community, visitors, users, etc.</p> <p>iii) Identify potential network of routes, a programme of works required including signage, small scale traffic calming measures, environmental improvements, etc and potential funding sources</p> <p>iv) Identify and collate any additional survey/traffic information and data that is required as part of the initiative</p> <p>v) Identify and bid for funding to develop and implement proposals for the network</p> <p>vi) Implementation of proposals - using a pilot location if appropriate</p> <p>vii) Monitor the usage and maintain the condition and quality of the network</p>	<p>New Countryside Agency Project to establish the demand for and subsequently implement a network of Quiet Lanes and Greenways. Quiet Lanes aim to widen the use of minor country lanes so that a variety of travellers and travel modes are possible, safe and enjoyable. Greenways are predominantly traffic free, off road routes, linking facilities and town and country which are designed for a multiplicity of users.</p>	<p>i) CO's, CA, LA's, GW</p> <p>ii + iii) Consultant, CO's, LA's, CA, UG's, Com, PC's, LO/F, GW, HA</p> <p>iv) Consultant CA, LA's, HA</p> <p>v) CO's, LA's, GW, HA</p> <p>vi + vii) CO's, Contractor, LO/F, HA</p>	<p>Years 1-2 Bid for funding to carry out initial R+D/consultation</p> <p>Year 2 Appoint consultants for promotion, consultation, survey work, identification of network+ programme of works</p> <p>Years 2-3 Secure funding to implement</p> <p>Years 3-6 Implement</p> <p>Years 3-10 Monitor</p>	<p>Comm-unity consulted</p> <p>Routes identified</p> <p>Pilot scheme(s) implemented and monitored</p> <p>Network of quiet lanes and greenways implemented and monitored</p>	<p>Staff time Consultants time</p> <p>Approximately £10-15,000 of funding required to appoint consultants to carry out initial development, consultation and programme of works</p> <p>Funding required to implement proposals to form a network of quiet lanes and greenways and the ongoing maintenance of the network</p>	<p>CA, HA, CC's, DC's, NWDA, HLF, NOF, CA pilot</p>

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T4 T5 A1 A2 A3	<p>4. Linking Town and Country Linking surrounding urban areas with the West Pennine Moors to provide easily accessible and linking greenspace from town to country.</p> <p>i) Work closely with local authorities to prepare 'greenspace programmes' linking urban green space to the West Pennine Moors</p> <p>ii) Use the quiet lanes and greenways initiative (No.3) and the routes linking town and country in the strategic access links and networks project (No.2b) to develop and improve links</p>	New projects to be developed with regard to Country-side Agency policy on 'Linking Town and Country', national and regional emphasis on the interdependence of town and country and new national lottery funding for green spaces and sustainable communities.	<p>i) LA's, CO's LO/F, NWW, Com, GW, CA</p> <p>ii) CO's, LA's, LO/F, CA Com, UG's</p>	<p>Year 1-3 Partnership working to develop 'greenspace programmes'</p> <p>Year 1-5 Implement greenspace programmes, quiet lanes and greenways project and strategic access network projects to connect town and country</p>	<p>Strategic 'greenspace programmes' produced</p> <p>Town and country connected implemented</p>	<p>Staff time Contractor time</p> <p>Funding required for a study to implement linking town and country initiatives</p> <p>Staff time Contractor time</p>	CA, NWDA, AMC, LA's, NWDA, HLF NO, CA pilot
T4 T5 A1 A2 A6 A7 M7	<p>5. Pennine Bridleway Regional Link Creation of a definitive bridleway link from Rivington to the Pennine Bridleway to form a regional link:</p> <p>i) Map and negotiate route with LO/F and complete all legal work</p> <p>ii) Implement a programme of improvements and upgrading works on the route</p> <p>iii) Maintain the route</p>	Some of the route has already been mapped and negotiated.	CA, contractors , CO's, LA's, LO/F	<p>Years 1-3 Negotiate route, complete legal work +complete upgrading works Ongoing Maintenance</p>	Regional link to Pennine Bridleway open for end of 2002	Funding will be required to maintain the route long term	CA, Sports Lottery

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T4 T5 A1 A2 A6 A7 M7	<p>6. Development of Bridleway Network Development of the bridleway network in the West Pennine Moors based upon a vision of a West Pennine loop, incorporating the link to the Pennine Bridleway regional route and fed by a network of local routes, therefore offering local circuits and long distance rides.</p> <p>i) Develop links with local bridleways groups, the Lancashire Bridleways Strategy Team and the Rossendale Bridleways and Cycleways project</p> <p>ii) Identify and map potential routes/network suitable for upgrading to concessionary bridleway</p> <p>iii) Negotiate with LO/F for access provision for the following local links and circuits:</p> <ul style="list-style-type: none"> ◆ Entwistle to Egerton ◆ Bradshaw to Turton ◆ Broadhead Valley to Edgworth ◆ Hoddlesden Circuit ◆ Hawkshaw to Holcombe ◆ Smithills area/Smithills Moors ◆ Others to be identified <p>iv) Undertake all legal work</p> <p>v) Identify programme of works to upgrade and improve the negotiated route</p> <p>vi) Implement programme of works</p> <p>vii) Regular maintenance of routes</p> <p>viii) Promotion of routes where appropriate</p>	<p>Some key routes have been negotiated as concessionary bridleways and the upgrading and improvement of bridleways has been part of the AMC's ongoing project work since 1984.</p>	<p>i) CO's, BMBC UG's, LA's, CA, GW,</p> <p>ii) CO's, BMBC, UG's, GW,</p> <p>iii) CO's, LA's, BMBC, NWW, UG's, LO/F, GW</p> <p>iv) LCC, BMBC v) CO's, BMBC UG's, LO/F, NWW, GW, vi/vii/viii) CO's, BMBC, GW, Contractor</p>	<p>Year 1 Develop links with user groups and associated projects</p> <p>Years 1-2 Identify and map network</p> <p>Years 1-5 Negotiate network, carry out legal requirements and develop programme of works</p> <p>Year 2-7 Implement, maintain and promote the network</p>	<p>Network identified and legally defined</p> <p>Upgrading of network implemented</p>	<p>Staff time Contractor time</p> <p>Funding required for legal work and implementation of works on the ground</p>	<p>CA, AMC, NWW, LA's, HLF, Sports Lottery, Landfill Tax</p>

POLICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
L1 L6 H1 HE5 A1 A6 A7 M1 M2 M7	<p>7. Local/Parish Lengthsmen Project Re-establishment of the concept of local Lengthsmen to carry out small scale environmental improvement and maintenance tasks, building the trust of and working with the local community, tackling local issues and delivering environmental improvements on the ground that are largely community led:</p> <p>i) Identify suitable Parishes/areas to employ local Lengthsmen, following community appraisals through the REAL project ii) Identify and bid for funding and secure local match funding iii) Implement the Parish Lengthsmen scheme to carry out maintenance and improvement work in accordance with community aspirations.</p>	The Parish Lengthsman Project has been successfully piloted in several Parishes in the Forest of Bowland AONB and has proved a successful mechanism to tackle local issues and deliver environmental improvements that are largely community led.	CO's, CCL, PC's/Com, LA's, LO/F, CA, GW	<p>Year 1-2 Identify potential Parishes or local areas suitable to employ Local Lengthsmen Year 2 Secure funding Year 2-5 Employ local Lengthsmen</p>	<p>Funding secured</p> <p>Parish Lengthsmen operating throughout the WPM</p>	<p>Staff time</p> <p>Funding required to employ Lengthsmen part time and provide materials, etc.</p>	CA, Landfill Tax, PC's, AMC, LA's, HLF
A8	<p>8. Access to the Open Countryside Implementation of access to the open countryside proposals in the West Pennine Moors:</p> <p>i) Assist CA in establishing local access forums ii) Assist CA in mapping of land affected by open access iii) Establish open access pilot project for the North West to assess the potential impacts of the proposals on the management of the area (including possible increases in visitor numbers at certain sites and PROW, traffic and car parking issues, land management and nature conservation interests, carrying out research/survey work as required and establishing a local access forum).</p>	Legislation unlikely before 2001. Mapping and local access forums are first phase of implementation.	<p>i) + ii) CA, CO's, LA's, LO/F, UG's, Com, EN, RSPB, NWW</p> <p>iii) CA, CO's, LA's, UG's, LO/F, NWW,</p>	<p>Year 1-2 Establish local access forums and assist mapping work Year 1-3 Assess potential impacts of open access through the pilot study</p>	<p>Local access forums established and operational</p> <p>Mapping of land complete</p> <p>Potential impacts assessed through pilot study</p>	<p>Staff time</p> <p>Funding required to implement proposals and manage open access long term</p>	CA, OA pilot



POLICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
M7 M2 A7 T3 L6 H5 HE6	<p>9. Village Based Circular Walks Develop a series of village based circular walks with the local community, incorporating associated improvements to the PROW network and related environmental improvements. Leaflets/ interpretation should be produced stating linkages with public transport services. Subject to demand from the local community develop in the following villages:</p> <ul style="list-style-type: none"> i) East side - Chapeltown, Edgworth Hoddlesden and Hawkshaw. ii) West side - Belmont, Tockholes, Brinscall/Withnell, Abbey Village 	Village based walks have been developed with the community in Belthorn, Helmshore and BarrowBridge using AMC funding and local match funding.	CO's, COM, PC's, LO/F, LA's, GW	Ongoing Village walks implemented subject to demand	<p>Walks developed with local communities</p> <p>Small scale environmental improvements identified and implemented</p>	Staff time Funding to be identified for access and environmental improvements and design/printing costs for production of leaflets	CA, LA's, AMC, PACE, LEAF, LHI
T5 A1 A2 A6 A7 M2 M8	<p>10. Healthy Walks Development by community of 'healthy walks' into the West Pennine Moors from Oswaldtwistle, Woodnook Vale and Springhill:</p> <ul style="list-style-type: none"> i) Work with local community to identify routes ii) Negotiate routes iii) Implement improvement works required to the identified routes iv) Produce and promote to wider local community through an information leaflet v) Expand 'healthy walks' initiative to other interested communities in the West Pennine Moors 	New project to be led by local community groups.	Prospects Groups, LA, NMM, GW	Years 1-3 Develop, implement and promote three healthy walks	<p>Healthy walks identified, improved and promoted, led by local community</p>	<p>Local community and volunteer time</p> <p>Funding required for access improvements and accompanying leaflet</p>	Landfill tax, PACE, LA's, AMC

POLICY MECHANISM/ACTION REF		REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
A1 A6 A7 M8	11. Long Distance/Promoted Walking Routes Upgrading, waymarking and maintenance of long distance and promoted walking routes in the West Pennine Moors: i) Improvements to Great Oswaldtwistle Walk ii) Maintenance of Hyndburn Clog route and waymarkers iii) Waymarking of Witton Weavers Way iv) Improvements to Rossendale Way v) Irwell Sculpture Trail - implementation of proposals identified in Access Strategy vi) Maintenance of all long distance/promoted routes long term	The five long distance and promoted walking routes in the area need to be improved and maintained long term.	Prospects, VS, Civic Society, LA LA, CO's, VS CO's, LA CO's, LA, VS LA, GW, CO, VS, NW Arts LA's	2-4 1-10 1 2-3 1-4 Ongoing	Routes maintained in good order for users	Staff time Contractor time Volunteer time Funding required for improvement works and commitment to fund maintenance of routes long term	LA's, AMC, CA, HLF
T5 A6 A7 M8	12. Sustainability/Sculpture Trails Development of a sustainability/sculpture trails at Woodnook Vale and Raveden Plantation i) Initiate project with community and develop their ideas ii) Design of trail and installations iii) Production of installations iv) Interpretation and promotion of the trail v) Ongoing maintenance	The Irwell Sculpture Trail a 30 mile route from Salford to Bacup is close to the WPM in parts.	Prospects, BMBC, LA, GW, CO's, VS, Local Community	Year 2 Develop and design the projects with local community Year 2-4 Implement and promote the projects Ongoing Maintenance	Sustainability / Sculpture Trails established	Staff time Volunteer time Funding required for design, production and promotion and commitment to funding ongoing maintenance	AMC, LA, ETF, Landfill Tax
A1 A2	13. Small Scale/Site Specific Access Works Implementation of small scale and site specific access improvements that have been identified in the area based PROW maintenance and improvement surveys and other Local Authority PROW work which require additional resources to implement the improvements. Including the following: Bury i) Red Brook surface improvements	Many small scale access improvements have taken place as part of ongoing project work in the area since 1984.	LA's, NWW, CO's, CA, NT, LO/F, Contractor	Years 1-5 3	Small scale and site specific access improvements completed	Staff time Contractor time Funding required for ongoing improvements, particularly in response to problems and new opportunities	CA, NWW, AMC, LA's, OA Pilot

POLICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
	13. Small Scale/Site Specific Access Works						
	Blackburn with Darwen			1			
	i) Holly Bank to Entwistle footpath improvements			1			
	ii) Armsgrove to Chapeltown improvements			3			
	iii) Edge Lane, Entwistle			3			
	iv) Martins Farm path			2			
	v) Donkey Brow stone pitching			2			
	vi) Catherine's Edge bridleway improvements			2			
	Bolton		BMBC, CO's	1-10			
	i) Implementation of access improvements in Smithills Landscape Restoration and Management Plan			1			
	ii) Walker Fold plantation - drainage, surfacing and interpretation			1-3			
	iii) Pendlebury's track, off Smithills Dean Road - surfacing/drainage			1-2			
	iv) BarrowBridge Green - creation of formal entrance, pedestrian access and walling			1-3			
	v) Wilderswood - access and car parking improvements			1			
	vi) Wallsuches - surfacing improvements			1			
	vii) Top o'th Knotts - surfacing/drainage			2			
	viii) Intake/Smithills Dean/Limefield educational access trail			2			
	ix) Cheetham Close trig point restoration			2			
	x) Raveden Plantation Paths -development and restoration of historic path system			2			
	xi) Cox Green Road to Last Drop Village - surfacing improvements			2-3			
	xii) BarrowBridge to Walker Fold/Little Dakins Phase III improvements			3			
	xiii) Toye Farm to Baxter Head -surfacing/drainage			4			
	xiv) Raveden to Dunoon Drive to Belmont Road - surfacing/drainage			5			
	xv) Walker Fold plantation - footbridge/steps						

POLICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
	<p>13. Small Scale/Site Specific Access Works (continued)</p> <p>Bolton xvi) Raveden Clough footpath improvements xvii) Dean Brook - fencing alongside footpath xviii) Link from Raveden Plantation-Scout Rd xix) Design and Install Toposcope- Two Lads</p> <p>Hyndburn i) Information boards at Jackhouse ii) Pedestrian access and safety improvements, car park on Haslingden Old Road, Jackhouse iii) Implementation of access proposals in Woodhook Vale Country Park programme</p> <p>Rossendale i) Lower Red Lees Farm, Holcombe - footpath diversion</p> <p>Chorley i) Brinscall - disabled access trail ii) Healey Nab footpath and Bridleway improvements</p>			5 5 2-3 5 2-3 3 2-4 1-5 1 1-3			
A1 A2 A6 A7 M13	<p>14. All-Ability Access Provision</p> <p>Provision of a wider choice of place and route for all ability access, including provision to suit elderly, infirm, prams/young children, disabled, visually impaired, etc.</p> <p>i) Establish links with users and potential users ii) Review and assess quality, condition and availability of current all-ability access iii) With users identify potential sites to develop all ability access routes/facilities iv) Develop a prioritised work programme for upgrading/improvement works on sites/routes identified v) Implementation of works identified vi) Consider needs for all ability access provision in all PROW maintenance and improvement work that is ongoing</p>	<p>All ability access provided at Calf Hey Reservoir, Upper Rivington Reservoir, Anglezarke Reservoir and Jumbles/Entwistle. Kissing gates are used in preference to stiles on appropriate routes and locations as part of ongoing PROW work</p> <p>BMBC, CO's.</p>	<p>NWW, CO's, LA's, Users, CA, LO/F</p>	<p>Year 2-3 Establish links with users and potential users, review current provision, identify new sites/routes Year 3 Develop work programme Year 3-10 Implement</p>	<p>Sites, routes and programme of works identified Implementation commenced</p>	<p>Staff time Funding required to implement a programme of works</p>	<p>CA, LA's, AMC, NWW, HLF</p>

POLICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
T4 A1 A2 A6	15. Code of Conduct for Mountain Bike Users Formation of a steering group to produce and promote a code of conduct for mountain bike users and explore options for increased managed access for this user group i) Form steering group and establish joint working ii) Agree, produce and promote a code of conduct leaflet iii) Identify and negotiate potential routes	New project required to respond to demand in the area for mountain biking routes and some misuse of PROW and conflict between users.	NWW, CO's, UG's, NWFED, Com, LO/F, LA's, GW	Year 1-2 Produce code of conduct Year 2-5 Identify and negotiate routes	Joint working established, code of conduct produced, routes identified, negotiated and upgraded	Staff time Funding required for design and printing, legal work, upgrading and improvement works and maintenance	CA, UG's, NWW, LA's, AMC
A4 A5 A6	16. Assess Needs and Requirements of Sports and Recreation Users Appoint consultants to work closely with user groups to assess future requirements for the development of sports and recreational requirements in the area. Producing a report outlining needs, potential sites and feasibility of development in accordance with the interests of visitor management, conservation, traffic and transport, land management, planning, etc.	New project required to guide future demand for sports and recreation.	NWFED, Lancashire Outdoor Activities Initiative, UG's, CO's, Com, LO/F, CA, NWW, Consultants	Years 5-6	Sport and recreation needs assessed and feasibility established	Staff time Consultancy time Funding required to appoint consultants to draw information together and assess feasibility	CA, AMC, NWW, Sports Council, LA's, UG's, NOF
A1 A4 A5 A6	17. Ousel Nest Quarry Climbing Access Improve access from existing Public Right of Way to the base of Ousel Nest disused quarry for climbing and mountaineering, including vegetation management, surfacing and access furniture	New project to formalise access to the quarry to extend opportunities for mountaineering and climbing users.	BMBC, Users	Year 1-5 Implement access works	Access provision and recreational opportunities extended	Staff time £5-7,000 funding required to implement access works	AMC, LA
V1 V2 M14	18. Upper Raveden Plantation Picnic Site Development of a picnic site adjacent to the upper Raveden Plantation. Development works to include: i) Design and detailed proposals for the development of the site ii) Implementation of proposals including re-grading, access improvements, landscaping, site furniture, etc. iii) Management of picnic site	New project to meet demand for picnic facilities in Smithills Country Park.	BMBC	Year 1 Agree design proposals and implement	Picnic site established and managed		



POLICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
	Development and Management of Visitor Facilities						
L1 H1 HE1 A6 M-12	19. Integrated Management Plans Formation of working groups to prepare integrated management plans for the following locations requiring strategic, management frameworks bringing together nature conservation, landscape, heritage, access and recreation issues, land and visitor management and subsequent implementation of proposals: i) Smithills Country Park ii) Darwen Moor and Tockholes Valley iii) Wards Reservoir, Belmont iv) Healy Nab Action Plan - survey work followed by development of Action Plan v) Jumbles/Wayoh/Entwistle reservoir valley vi) Rivington/Anglezarke reservoir valley vii) Haslingden Grane Area viii) Implementation of management plan for Jackhouse Nature Reserve	Integrated management plans have been needed for many of these sites for some time and are essential to the future management of the area.	LA's, NWW, GW, CO's, UG's, Com, PC's CRAG, CA, LO/F, LWT, Lead Partners: LA LA LA Friends of Healy Nab NWW NWW NWW LA	Years 1-2 1-2 1-3 2-3 2-3 3-4 Ongoing	Integrated management plans produced in close consultation with interested parties and subsequently implemented.	Staff time Funding required and resource commitment needed to implement the proposals and recommendations outlined in the management plans	CA, LA's, NWW, AMC, Landfill Tax
A4 A5 A6 M3 M7	20. Resource Centre for Voluntary Sector Develop and establish a resource centre for use by the voluntary sector and user groups. The centre would help to formalise the involvement of the voluntary sector in the management of the area and could be used as a centre for collecting and disseminating specialist advice and best practice, developing joint initiatives and project work with the ranger service and the countryside officers, holding meetings and accessing information technology. i) Formation of a small steering group to develop the project ii) Identify and secure funding and a suitable location iii) Operationalise the resource centre	New project required to formalise links, develop understanding and joint project work between the management of the area and users/voluntary sector.	NWFED, CO'S, NWW UG's, Com, GW, VS, BTCV	Year 4 Convene a steering group to develop the project Year 4-5 Identify and secure funding and a suitable location Year 6 Operationalise the resource centre	Resource centre and effective communication and joint working established with the voluntary sector and user groups.	Staff time Funding required to set up the centre and fund ongoing administration and maintenance costs	VS, National Lottery, NWW, AMC, CA

POLICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
V4 M13	<p>21. Maintenance of Visitor Facilities Produce and implement a rolling ten year programme of formal maintenance (including site security) and enhancement for all NWW managed sites and facilities, maintaining high standards and customer satisfaction. In particular:</p> <ul style="list-style-type: none"> ◆ Surfacing, drainage and vegetation management of major trails ◆ Maintenance, improvement and security of all visitor centres and site facilities 	New project - standard of site maintenance and security and the facilities offered must be sustained long term.	NWW, LA's	Year 1 Produce ten year programme Ongoing Implement and review	Ten year formal site maintenance programme produced and implemented	Staff time Contractor time Funding commitment required to implement the programme	NWW
NE5 HE6 V3 V4	<p>22. Interpretation/Information Review Carry out a review of interpretation, signage and information and introduce new material and technology to interpret the West Pennine Moors and Southern Pennines Countryside Character Area 36 and disseminate information to the public, linking to the SCOSPA Gateways bid to HLF:</p> <ol style="list-style-type: none"> i) Review content, function and success of existing interpretation, including literature, displays at information centres, outdoor interpretation boards, etc. ii) Ensure that all interpretation includes supporting information on the West Pennine Moors Partnership and its logo iii) Produce a framework for future interpretation and information to include new technology, interpretation of project work and management of the area, themed displays, etc. iv) Implement proposals and review v) Include new interpretation at: <ul style="list-style-type: none"> ◆ Holcombe Moor ◆ Woodnook Vale ◆ Jackhouse Nature Reserve ◆ Smithills Country Park 	Interpretation boards, leaflets and displays at visitor centres have been used to interpret the West Pennine Moors. However, some of this is out of date and requires review and updating.	NWW, LA's, BMBC, CO's, NT, SCOSPA	Year 1 Review existing and produce strategy framework for future Year 1-3 Implement strategy proposals and new interpretation boards	Interpretation and information reviewed and updated New interpretation boards designed and installed	Staff time Funding required to update information and interpretation Funding required for new interpretation boards identified	NWW, LA's, AMC, HLF, NT

POLICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
L6 H5 HE 6 A7 T3	23. Guided Walks and Events Programme Develop the guided walks and events programme to include themed walks and events on wildlife, heritage, archaeology, current project work, farm based walks and walks and events led by user groups such as the Ramblers Association. Link all guided walks to public transport and local facilities.	Well established guided walks and events programme for West Pennine Moors.	NWW, BMBC, GW, LA's, FWAG, UG's	Ongoing Commitment	Guided walks programme extended and established as an ongoing commitment	Staff time Funding required for promotional material	NWW, AMC, UG's
INTEGRATED TRANSPORT PLANNING							
T1 T3 T4 T5	24. Integrated Traffic and Transportation Strategy Appoint consultants to develop and produce an integrated traffic and transportation strategy looking at issues and ways forward: i) Assess current situation, issues and impacts on the environment: to include - a traffic count/survey, a visitor/residents survey to establish nature of journey, mode of transport, origin, distance travelled. etc, a review of car parking provision (formal and informal), review of policy framework and a review of availability, frequency and adequacy of the current public transport network ii) Develop a traffic management and transportation strategy identifying solutions and ways forward to include - links with quiet lanes and greenways initiative, links to Local Transport Plans, suitable and viable locations to develop a park and ride/hopper facility, traffic management measures such as one way systems, road narrowing, re-design of car parking areas, etc. potential for new or improved public transport services for local people and visitors and marketing and promotion work required.	New project - strategic approach and priority action required with regard to traffic and transportation management.	Development Group, Consultants, Transport Providers, Highways Authorities, LA's, UG's, Com, PC's, quiet lanes and greenways initiative, NWW, CA,	Year 1 Bid for funding to develop a strategy Year 1 Appoint consultants to carry out consultation, assessment and survey work, make recommendations and produce strategy document Year 2-10 Develop and implement the strategy	Integrated traffic and transportation strategy produced and implemented	Staff time Contractor time Funding required to appoint consultants to develop and produce the strategy Funding required to implement proposals outlined in the strategy	CA, Highways Authority, Private Sector, NWW, LA's, NWDA, OA Pilot

POLICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
	24. Integrated Traffic and Transportation Strategy cont. iii) Use the integrated traffic and transportation strategy to make improvements to site specific traffic problems at White Coppice, Jackhouse Nature Reserve, Country Parks, etc						
V1 V2	25. Car Park and Surfacing Improvements Improvements to informal car parking areas on Coal Pit Road and Matchmoor Lane, Bolton. i) Improvements to timber loading areas to establish two informal car parking areas where there is significant parking pressure, particularly on the roadside verges ii) Phased programme of resurfacing works on Coal Pit Road	Coal Pit Road is in need of surfacing works, without these future access will be threatened. The area also suffers from car parking pressure which is damaging roadside verges. The use of timber loading areas for car parking would manage this pressure.	BMBC, CO's	Year 3-4 Establish informal car parking areas to manage car parking pressure Year 5-10 Programme of resurfacing works on Coal Pit Road	Car parking pressure managed through creation of two informal car parking areas Coal Pit Road resurfaced	Staff time Contractor time Funding required for resurfacing works to Coal Pit Road which is in excess of £100,000	LA, AMC, CA



2.3 THEME 3 -

Living, Working and Management in the West Pennines

2.3.1 POLICIES

The policies and actions under Theme 3 aim to encourage sustainable economic development and land management, build the capacity of local communities and rejuvenate the management approach and structure to enable effective partnership working in the West Pennine Moors.

Land Management and Local Economy

M1

To encourage initiatives that will support the farming economy and the sustainable management of natural habitat and landscape character.

M2

Encourage and support agencies, organisations and initiatives involved in local economic development, creating and maintaining jobs and businesses, training and community capacity building.

M3

Bolton Metropolitan Borough, Blackburn with Darwen Borough and Lancashire County Councils have policies of no hunting and no shooting on local authority owned land. Consideration should be given to the extension of such policies to land in other ownerships because the West Pennine Moors is an area intensively used for recreation. In certain circumstances management of the moorlands for the purpose of grouse shooting can benefit landscape and wildlife. However, this needs to be balanced against recreation, conservation and other land management interests.



Partnership Working

M4

That WPM partners should work towards integrated management, operating with a clear focus of direction and agreed roles and responsibilities, and in so doing demonstrate the added value of true partnership working.

M5

The WPM partners develop an effective, well resourced, structured, forward looking and integrated service delivery and implementation programme with agreed proposals and targets in accordance with the Statement of Intent.

M6

That WPM partners should work together to secure a stable core funding base for the longer term, and develop a framework for attracting additional resources.

M7

In furtherance of the above, efforts should be directed to establishing a clear profile for the West Pennine Moors, and raising the status of the area in both the interests of protection and funding opportunities. Consideration should be given to the possibility of Regional Park Status for the area.

M8

Develop closer working relationships with local communities, encouraging local people to take an active part in shaping their own future and facilitating small scale action.

M9

Identify associations and links with other partnerships and programmes operating in the area, including the Groundwork Trusts, the East Lancashire Partnership, EL:Wood, Red Rose Forest, North West Development Agency, River Valley Initiatives, Community Council of Lancashire and Southern Pennines Heritage Area Strategy to build closer working relationships and develop joint implementation programmes and funding packages.

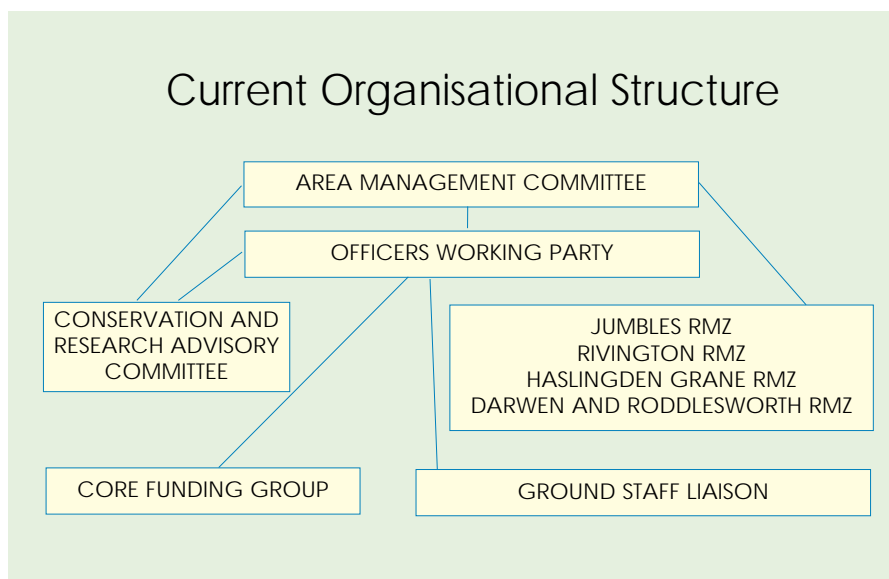


*Edgeworth Village
Community Action*

Management Approach and Structure

M10

Review and expand the role and membership of the Recreational Management Zone Committees with the objective of establishing local forum(s) for ideas and raising of issues which



could feed into the Officers Working Party and Area Management Committee agendas. This should include consideration of extending the area of interest to cover the whole of the West Pennine Moors.

M11

Consideration to be given to boundary adjustments to the West Pennine Moors to incorporate any adjacent country parks which provide close links to the urban areas. Areas that could be sensibly included are Woodnook Vale (Hyndburn Borough Council), Smithills Hall and Raveden Plantation (Bolton Metropolitan Borough Council). Any financial or management implications would need to be covered by the respective local authority.

M12

To redefine the future role of the Conservation Research Advisory Committee encouraging membership from a wider area of interest providing a forum for discussion and conflict resolution.

M13

Management plans to be produced for areas of potential conflict between recreational, land management and conservation interests, and in particular for honeypot sites. This should involve consultation with all relevant parties.

M14

To concentrate effort on the provision of good quality facilities at existing visitor locations and in particular looking at long term maintenance and site security.

M15

Ensure that Local Authorities include policies relevant to the West Pennine Moors in the revision of development plans in order to protect the area's resources and land uses from inappropriate development.

2.3.2 - Living Working and Management in the West Pennine Moors ACTION PLAN

POLICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
L1 NE1 HE1 M1 M2 M1 M2	1. Agri-Environment Funding Package Develop an agri-environment funding package to support farm businesses in the area and possibly beyond by extending the initiative to Countryside Character Area 36. The package would include business appraisals, marketing strategies, diversification projects, training, conservation and enhancement of landscapes and habitats, concessionary access, etc.	The Bowland Initiative operating in the Forest of Bowland AONB is a pilot project of this nature which has to date been very successful.	CA, NWW, LA's, LO/F	Years 1-3 Develop a proposal for an agri-environment package and bid for funding Ongoing Implement	Package developed and funding bid submitted agri-environment scheme implemented	Staff time Funding required and also match funding from individual applicants	EU, CA, AMC, HLF, Countryside Stewardship Scheme, FC
V2 M1 M2	2. Demonstration Farm(s) Work closely with local land owners and managers to set up a demonstration farm project in the area to be used as an example and educate other farmers and landowners of potential benefits and impacts of an agri-environment type approach and potential diversification schemes. Support and offer advice to LO/F interested in appropriate farm diversification, conservation related grant schemes, etc.	New project	CO's, NWW, LO/F, NT	Year 4 Identify demonstration farm(s) Year 5-10 Disseminate best practice and encourage other LO/F to apply principles	One/two demonstration farm(s) established and best practice disseminated Other LO/F influenced and supported	Staff time Land owner/manager time Funding required to support farm activities and projects	NWW, HLF, CA, LO/F, Countryside Stewardship Scheme
M14	3. Sustainable Tourism Initiatives Establish feasibility, develop, secure funding and implement sustainable tourism initiatives in the West Pennine Moors at the following locations: i) Harricroft Farm, Smithills Estate - Farm diversification scheme to develop a visitor farm in close proximity to Smithills Hall ii) Hampsons Farm, Smithills Estate - Establishment of outdoor activity/education centre iii) Walled Garden Site, Smithills Estate - Establishment of craft workshops and associated facilities	New sustainable tourism and farm diversification projects.	BMBC , NWTB, LO/F, CA, NWDA, Private Sector, Sports Lottery	Years 1-5 Develop and implement sustainable tourism projects	Sustainable tourism projects developed and implemented	Staff time Capital and revenue funding required to develop the initiatives and private sector investment is required	LA, AMC, NWTB, LO/F, CA, NWDA, Private Sector, Sports Lottery

POLICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
M7 L6 H5 HE6	4. Education and Awareness Raising Raise awareness of environment, recreational opportunities and management of the area through continued commitment to providing local talks/slide shows, attendance at events, hosting events and guided walks and working with schools and youth groups, etc.	Ongoing awareness raising work has been a major element of the WPM programme since 1984.	CO's, NWW, LA's	Ongoing Commitment	Awareness raising and educational events held	Staff time	N/A
M4 M6 M7 M8	5. Status and Profile Raising Establish a recognised status/designation for the area to raise the profile of the partnership and attract funding. The following options should be developed: i) Establish joint working with the SCOSPA partnership to ensure that the West Pennine Moors are included in the Countryside Character Area 36 projects and awareness raising ii) Establish regional park status for the area through the North West Development Agency iii) Consideration of self designation	New project - a recognised designation of the area's status is thought to be key in attracting funding to the area and raising the profile of the partnership.	CO's, LA's, GW, NWDA, CA, SCOSPA	Status or designation established and used to attract funding	Year 1-2 Options considered and progressed Year 2-5 Status and profile of area raised	Staff time	N/A
M4 M5 M6	6. Measuring and Monitoring Performance Identify performance indicators and monitor progress accordingly to demonstrate that best value is being delivered in the West Pennine Moors, through the added value of partnership working and the securing of additional resources.	New project - necessary to measure and monitor future performance to demonstrate that best value is being delivered.	LCC, CO's, Develop ment Group, NWW, LA's	Year 1 Develop performance indicators Ongoing Commitment to measure and monitor	Performance measured and monitored and reported to AMC and the general public	Staff time	N/A

POLICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
H5 HE6 V4 M7	<p>7. Annual Report and Event</p> <p>Development and production of an annual report and event for the AMC, reviewing and celebrating progress and achievements each year</p> <p>i) Allocate staff time and resources to develop annual report and event</p> <p>ii) Write, design and print annual report</p> <p>iii) Promotion and distribution of the report at local, regional, national and European level and publish on the internet</p> <p>iv) Organise and host annual event</p> <p>v) Review the success of the annual report and event</p>	Officers presently report to the AMC biannually. The production of an annual report would be a useful promotional and profile raising tool and will demonstrate the added value of partnership working to funding bodies and could also be used to assist funding bids.	CO's, Development Group, LA's, NWW,	Year 1 Produce first annual report Year 2-10 Ongoing, subject to first year review	Annual report published and promoted	Staff time Funding required for design and printing costs	CA, AMC, NWW
M4 M5 M7	<p>8. West Pennine Moors Newsletter</p> <p>Produce a West Pennine Moors newsletter yearly, outlining current and ongoing project work, events, community and recreation news, etc.</p>	West Pennine Moors Newsletters were published biannually. None produced for two years.	CO's, NWW, BMBC, Com, UG's, PC's, VS, LA's	Ongoing Commitment	West Pennine Moors newsletters published and distributed	ST Funding required for design, printing and distribution	AMC, CA

POLICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
M4 M5 M6	<p>9. Secure and Diversify Funding Base</p> <p>Secure and diversify long term funding base to ensure that adequate resources are available for long term management:</p> <ul style="list-style-type: none"> i) Secure continued commitment and support from existing funding partners long term ii) Identify potential new funding partners, including other LA's, agencies and organisations iii) Allocate staff time to prepare bid documents for available funding sources including from Europe, Countryside Agency, North West Development Agency, National Lottery, etc. to implement policies and proposals in the Statement of Intent iv) Prepare and input into joint bids with other partnership initiatives to include West Pennine Moors projects v) Maintain a degree of flexibility in funding base to react to problems, opportunities and change in the area 	<p>Current funding in the West Pennine Moors largely relies upon local authorities and the Countryside Agency. This needs to be secured long term and funding sources diversified. Strategic bids should be submitted to secure European funding, Heritage Lottery Funding, New Opportunities Funding, Landfill tax, NWDA funding and continued CA funding.</p>	LCC, LA's, NWW, CO's	<p>Year 1</p> <p>Secure long term commitment from existing funding partners and identify new partners</p> <p>Year 1-3</p> <p>Develop strategic funding bids and joint bids with other initiatives</p>	<p>Existing partner commitment secured long term and new partners involved</p> <p>New funding sources capitalised upon</p>	<p>Staff time</p> <p>Match funding for strategic bids will be required which may have resource implications for the AMC budget</p> <p>Staff time</p>	Europe, CA, NWDA, HLF, NOF, Landfill Tax, AMC
L6 H5 HE6 A6 M4	<p>10. Seminar/Workshop for Voluntary Sector</p> <p>Organise and host a biennial seminar/workshop day for the voluntary sector, community and user groups. Involving this sector in the management of the West Pennine Moors and sharing best practice and information between voluntary groups and developing project ideas</p>	<p>Voluntary sector and user groups have requested this project as a useful mechanism for greater community involvement in the management of the area, information sharing and project development.</p>	NWFED, CO's, NWW, Com, UG's, VS', PC's, CA, LA's, Local Forums, LO/F, AMC	<p>Year 2</p> <p>Organise and host an annual seminar On-going Commitment Review success and host one seminar every two years</p>	<p>Host and organise one seminar/workshop every two years</p>	<p>Staff time</p> <p>Funding required for venue hire, catering, etc.</p>	CA, New Opportunities Fund, AMC, Landfill tax

POLICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
M8 L6 A7	<p>11. Community Involvement Foster greater community involvement in project work from conception through to implementation and maintenance:</p> <ul style="list-style-type: none"> i) Work closely with the community to develop project ideas and raise awareness of ongoing project work ii) Establish pilot project surgeries to encourage and develop community led projects iii) Encourage community ownership of projects and involvement in monitoring and maintenance of projects iv) Work closely with other agencies and initiatives involved in community capacity building, including REAL Community Appraisal Project, Village Design Statements, Local Heritage Initiative, LCC Parish and Community Environments Initiative and Local Authority Local Agenda 21 activity. v) Take forward community projects identified in REAL community appraisals 	Community consulted and involved in much of project work which should be developed further. The REAL project (Rural Action and Evaluation for Lancashire) will be carrying out community appraisals on a Parish basis throughout Lancashire. Projects from the appraisals will need to be developed.	CO's, LA's Com, CCL, LO/F, NWW, GW	Ongoing Commitment	Close working relationships with local community developed and community involvement fostered in project work	Staff time Funding required for implementation and maintenance of community projects	CA, Com, PACE, LEAF, LHI, New Opportunities Fund, REAL

POLICY MECHANISM/ACTION REF	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
<p>M4</p> <p>M5</p> <p>M6</p> <p>M7</p> <p>M8</p> <p>M9</p> <p>M10</p> <p>M12</p>	<p>12. Organisational and Operational Review</p> <p>Review the organisational structure of the West Pennine Moors under the AMC, with a view to updating the structure to facilitate efficient implementation of the Statement of Intent into the future, enable increased partner involvement and effective partnership working:</p> <p>i) Review role, remit and membership of Officers Working Party</p> <p>ii) Review role of Local Authorities and other partners in the organisational structure and the delivery of the Statement of Intent</p> <p>iii) Explore potential role, remit and membership of a core development group of officers to be formed to steer the implementation of the Statement of Intent and progress key development issues.</p> <p>iv) Review role, remit, boundaries and membership of RMZ Committees with a view to establishing four WPM wide local forums</p> <p>v) Review role, remit and membership of CRAG. Giving consideration to incorporating the role of CRAG into local forums</p> <p>vi) Establish joint working arrangements with SCOSPA</p> <p>vii) Report on review and make recommendations for an updated organisation structure for the WPM to facilitate effective partnership working and service delivery in the future</p>	<p>Under the AMC the current structure comprises of the Officers Working Party, the Conservation and Research Advisory Group and four RMZ Committees.</p>	<p>LCC, LA's, NWW, CRAG, RMZ's, SCOSPA, OWP, AMC</p>	<p>Year 1</p> <p>Organisation and operational review carried out, options for future structure outlined and reported to the AMC. Future organisational structure agreed.</p> <p>Year 2-10</p> <p>Implement revised structure</p>	<p>Organisational and operational review completed</p> <p>Updated organisational structure agreed and implemented</p>	<p>Staff time</p> <p>N/A</p>

POLICYMECHANISM/ACTION REF		REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
ALL	13. Statement of Intent Implementation and Review i) Allocate staff time, identify and bid for funding to implement the Statement of Intent ii) Implement policies and actions iii) Review and monitor implementation of Action Plan section yearly, updating targets and priorities and making additions to ensure that it is a working document	Statement of Intent produced December 1999 Implementation to commence in 2000 until 2010	CO's, LA's, NWW, GW All other partners	Ongoing Commitment	Funding secured Policies and actions implemented and monitored Review yearly up to 2010	Staff time Implementation of many of the proposals in the Action Plan is subject to successful bids for funding support	Europe, CA, NWDA, Landfill Tax, NOF, HLF, AMC
M4 M5 M8 M9	14. Joint Working Continue and develop further, close working relationships and regular liaison with all partners including: i) Statutory and non-statutory agencies and organisations ii) Associated initiatives - EL:Wood, Red Rose Forest, Groundwork initiatives, RVI's, SCOSPA, etc. iii) Voluntary sector iv) Landowners, farmers, local community, schools v) Other countryside management services operating in the area	Successful joint working relationships at present, could be built upon and made more effective.	ALL	Ongoing Commitment	All partners satisfied with effectiveness of joint working	Staff time	N/A
ALL	15. Co-ordination and Development Role Investigate the need, potential and feasibility of developing an officer role to guide the implementation of the Statement of Intent. This would include: i) Reassessment of the role of Countryside Officers in the delivery of the Statement of Intent ii) Exploring the possibility of expanding the role of the Groundwork Trusts in the delivery of the Statement of Intent iii) Investigate opportunities for funding additional officer time or for funding a dedicated officer	Need to build upon the current staff structure to implement the Statement of Intent, co-ordinate partnership activities, raise funding and heighten the areas profile and status.	LCC, GW, CA	Year 1 Assess potential options for development of a co-ordination and development role Year 2-3 Implement preferred option	Co-ordination and development role established to guide implementation of the Statement of Intent	Staff time Funding and resources required to develop the co-ordination and development role	CA, GW, LCC AMC, NOF, HLF, NWDA

POLICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
M4 M5 ALL	<p>16. Staff Effectiveness and Development</p> <p>Staff are one of the West Pennine Moors most important resources and the following proposals should be actioned:</p> <p>i) Identify mechanism to enable effective joint working between staff in the area, possibly through ground staff liaison meetings</p> <p>ii) A clear definition of roles and responsibilities of all staff and partners should be circulated to all partners</p> <p>iii) A structured training programme should be developed and implemented for all staff as part of continuous process of improvement and development of existing skills and acquisition of new ones benefiting staff and service delivery</p> <p>iv) Maximise staff resources through developing and extending the role of volunteer rangers, local volunteer groups and the local community in project work</p>	<p>Following the re-organisation of the countryside services in the area and the strengthening of some Borough services, continued effective joint working is essential.</p> <p>Clear roles and responsibilities of partners should be defined to operate with a clear focus of direction.</p> <p>Volunteer ranger service has recently been expanded and will help to maximise staff resources on the ground.</p>	<p>i) CO's, NWW, LA's</p> <p>ii) Development Group</p> <p>iii) LA's, NWW, CO's</p> <p>iv) NWW, Com, VS</p>	<p>Year 1</p> <p>Effective joint working continued and roles and responsibilities defined.</p> <p>Year 1-3</p> <p>Training programme developed, implemented and reviewed</p> <p>Ongoing</p> <p>Commitment Maximise staff resources and ensure effective joint working</p>	<p>Clearly defined roles of staff/partners</p> <p>Training needs identified and staff training programme implemented and reviewed</p> <p>Staff resources maximised and rangers/local community involved in project work</p> <p>Effective joint working between ground staff</p>	<p>Staff time</p> <p>Funding required to implement training programme</p> <p>Resource implications of maximising the role of the ranger service</p>	<p>NWW, LCC, Bolton Metropolitan Borough Council, CA</p>
M11 A3	<p>17. Extend West Pennine Moors Boundary</p> <p>Extension of Boundary to include Smithills Hall and Raveden Plantation (Bolton) and Woodnook Vale Country Park (Hyndburn). The boundary extensions will incorporate areas of conservation and recreational interest and provide key links between town and country.</p> <p>i) Produce maps of revised boundary for partners</p> <p>ii) Initiate project development and implementation in these area and erect WPM signage and interpretation</p>	<p>New project would incorporate characteristic areas into the West Pennine Moors that were previously outside the boundary.</p>	<p>LA's</p>	<p>Year 1</p> <p>Produce map of new boundary and initiate project work in the areas concerned</p>	<p>Boundary adjustment made</p>	<p>Staff time</p> <p>Funding from AMC budget would be used to develop any new project work in these areas. Conversely these new areas could attract funding.</p>	<p>N/A</p>

POLICY REF	MECHANISM/ACTION	REVIEW OF WORK TO DATE	PARTNERS Lead in Bold	YEAR(S)	PROGRESS INDICATOR	RESOURCE IMPLICATIONS	FUNDING SOURCES
M14	<p>18. Policy Input Promote Statement of Intent policies and proposals, comment and input into all local, regional, national and international policy that has implications for the area, helping to maintain and enhance landscape, natural and cultural environment, enjoyment and sustainable social and economic development.</p>	The LA's are involved in policy development at all levels, however input is required on behalf of the West Pennine Moors partnership.	CO's, LA's	Ongoing	Comments and input from West Pennine Moors partnership to all relevant consultations and policy documents	Staff time	N/A
M5 M13	<p>19. Maintenance of Project Work Assess maintenance requirements of existing projects and schemes and build maintenance requirements into all new project work</p> <ul style="list-style-type: none"> i) Assess general maintenance requirements of past project work in the area ii) Allocate staff time and resources for ongoing maintenance of sites and projects identified iii) Consider future maintenance requirements of all future schemes at project development stage and identify staff time and resources to carry maintenance work out in the future iv) Encourage local community, user groups, landowners and farmers to take on long term maintenance and management responsibilities. 	Ongoing maintenance can be problematic due to lack of staff and financial resources.	NWW, CO's, LA's, LO/F, Com, UG's, VS	<p>Year 1-2 Assess existing maintenance requirements and consider in future projects</p> <p>Year 1 Draw up a programme of maintenance works for sites / projects identified</p> <p>Ongoing Commitment To carry out maintenance</p>	<p>Ongoing maintenance work carried out on sites/projects identified</p> <p>Maintenance implications of future projects considered and incorporated into projects</p>	<p>Staff time</p> <p>Funding long term for site maintenance is required and should be built into funding bids, etc.</p>	NWW, AMC, LA's, LO/F, CA

3.0 The Future of the Statement of Intent

Implementation

Following publication in early 2000, the Statement of Intent will be used by the Area Management Committee, partners and staff to guide project development and management in the West Pennine Moors. The Countryside Officers will formulate detailed annual work programmes and funding bids based upon the priorities identified in the Statement of Intent. The implementation of the Statement of Intent requires commitment from all partners and the necessary resources to be secured to enable the delivery of the projects outlined in the action plan tables.

Review and Monitoring

The Statement of Intent is a forward looking document that outlines the policies and necessary actions and projects that need to be progressed and implemented over the next ten years. However, the forces influencing the environment, management, communities and economy of the West Pennine Moors will continue to exert influence upon the area and will undoubtedly change over the next ten years. Therefore, the Statement of Intent's contents, priorities and progress on implementation should be reviewed and reported to the Area Management Committee annually to enable the Statement of Intent to remain an up to date and working document for the next ten years.



APPENDIX

ORGANISATIONAL ARRANGEMENTS OF THE WEST PENNINE MOORS PARTNERSHIP

The following appendix details and explains the funding and budgetary arrangements of the partnership, service delivery mechanisms and the organisational and staff structure.

i) Funding Arrangements

Funding Partners: Lancashire County Council
Blackburn with Darwen Borough Council
Bolton Metropolitan Borough Council

Area Management Committee Budget*

The AMC budget is as follows:

Revenue Budget	£164,400
Capital Programme	£ 18,000
Total	<u>£182,400</u>

*Based upon 2000/01 programme

Income from Countryside Agency and other contributions for specific projects adds significant value to the AMC budget. In the financial year 1999/2000 contributions for specific projects totalled £43,000.

Equal contributions to the AMC budget are made by each of the three funding partners. Expenditure on the revenue budget is directed towards the employment of two full time Countryside Officer staff and associated costs including transport, clothing and equipment, telephones, office expenses, vehicle leasing, rent, access agreements and project work. Approximately half of the budget is used to fund project work and the other half to employ staff and meet their associated costs. The capital programme is divided into funding for access management schemes and conservation management schemes.

Countryside Agency

The Countryside Agency give funding support to projects that achieve the objectives of the Agency in line with their national strategy and priorities for the north west region. The priorities for the region are to take an integrated approach to countryside issues and to support projects which develop the following objectives; diverse character and outstanding beauty, prosperous and inclusive communities, economic opportunity and enterprise, transport that serves people without destroying the environment, recreational access for local people and visitors and sustainable agriculture.

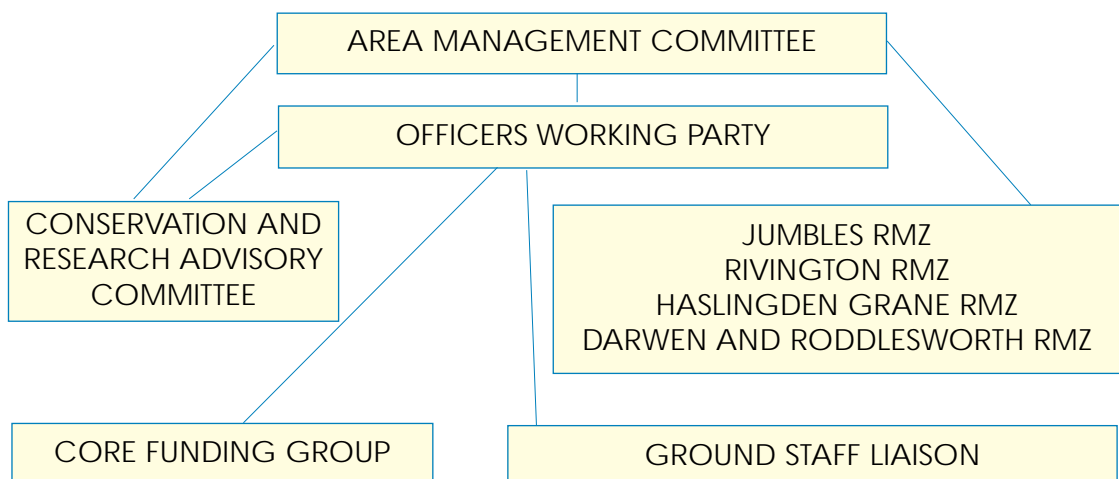
Future Funding Arrangements

Securing the core funding of the AMC budget long term is key to the management of the West Pennine Moors and successful service delivery. At the present time all three core funding partners are committed to continued funding support. North West Water's direct contribution of delivering ranger and information services is subject to the continued commitment of all three existing funding partners. Partners recognise that there is the opportunity to add significant value to the core contributions through attracting and securing other sources of grant aid. Heritage Lottery funding is potentially a valuable source of future funding for the area. The Southern Pennines Heritage Strategy that is currently being developed will form the strategic framework for West Pennine Moors bids to the Heritage Lottery fund. There are other sources of funding that should be pursued in the future which include the National Lottery New Opportunities Fund which supports green space and sustainable communities initiatives and funding from the North West Development Agency. Continued support will also be sought from the Countryside Agency, Countryside Stewardship, Woodland Grant Schemes, landowners, local groups, etc. There is also the opportunity to use the expertise of the Groundwork Trusts to attract funding to the area and develop funding bids.

ii) Organisational Structure

The current organisational structure has been in place for many years and as part of the implementation of the Statement of Intent options will be developed to update the organisational structure to facilitate efficient implementation and service delivery and enable increased partner involvement and partnership working. A structure should be developed below the AMC to enable group discussion and project development, perhaps in specialist working groups, giving new opportunities and encouragement for a range of partners to take a lead role and to foster increased involvement of the local community.

Current Organisational Structure



iii) Service Delivery

AMC Project Work

The two Countryside Officers, operating in the east and west of the West Pennine Moors develop and deliver project work on behalf of the AMC. This includes access management and improvements, conservation of natural and built heritage, environmental improvements, parish and community initiatives, etc.

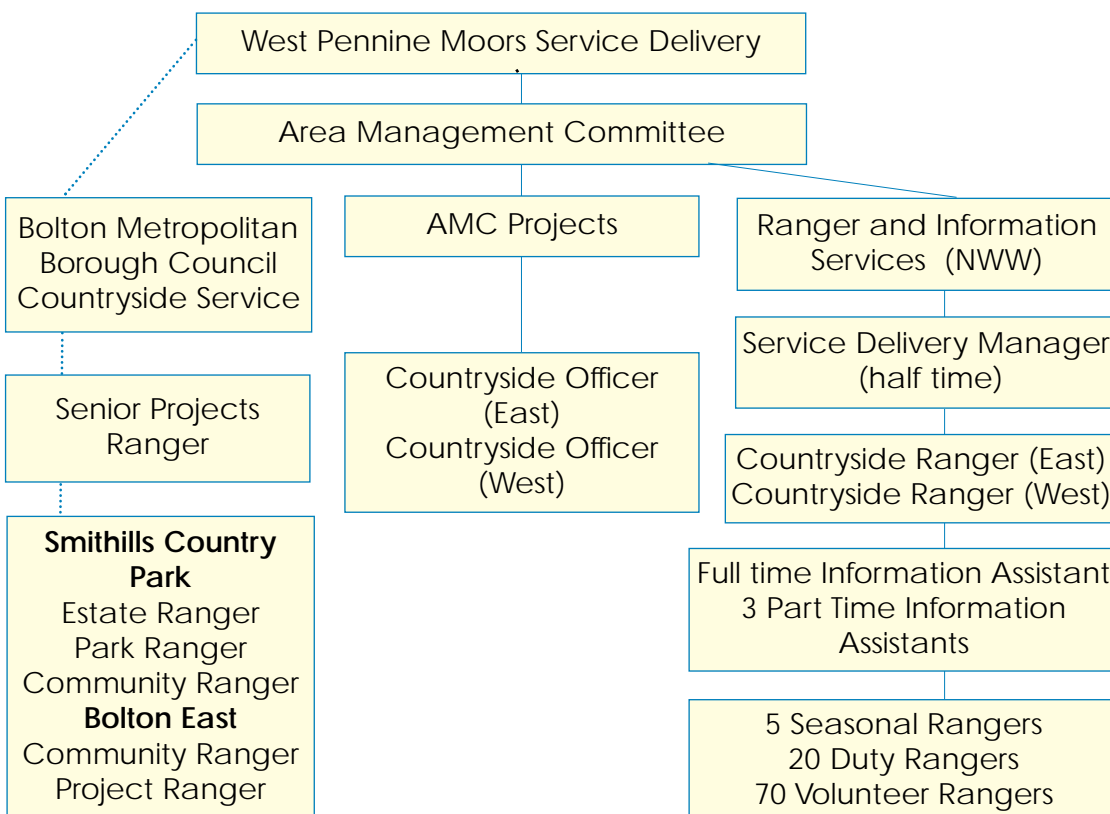
Ranger and Information Services

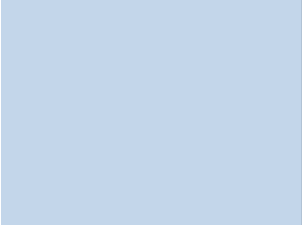
North West Water on behalf of the AMC deliver the ranger and information services throughout the West Pennine Moors, including management of all four information centres, the three toilet facilities, the three camping barns, nineteen car parks and picnic sites, nine nature trails, three bird hides, four nature reserves, access areas and several concessionary footpaths and bridleways. This includes service provision off North West Water land.

Bolton Metropolitan Borough Council

Bolton Metropolitan Borough Council operate their own countryside service, throughout the Borough and on the Smithills Estate in the West Pennine Moors. The Countryside Service employs staff who deliver similar schemes and services, although they are not delivered on behalf of the AMC.

Diagram of West Pennine Moors Service Delivery





GLOSSARY

PARTNERS/FUNDING SOURCES

AMC	Area Management Committee
BHS	Biological Heritage Sites (Lancashire)
BMBC	Bolton Metropolitan Borough Council
CA	Countryside Agency
CCL	Community Council for Lancashire
CO	Countryside Officers
Com	Local Community
CRAG	Conservation and Research Advisory Group
CRAC	WPM Conservation and Research Advisory Committee
CS	Countryside Stewardship Scheme
DETR	Department for Environment, Transport and the Regions
EA	Environment Agency
EH	English Heritage
EN	English Nature
ETF	Environmental Task Force
FC	Forestry Commission
FWAG	Farming and Wildlife Advisory Group
GIS	Geographic Information System
GW	Groundwork
HA	Highways Authority
HLF	Heritage Lottery Fund
LA	Local Authorities
LCC	Lancashire County Council
LEAF	Lancashire Environmental Action Fund
LHI	Local Heritage Initiative
LO/F	Landowners/Farmers
LWT	Lancashire Wildlife Trusts
MAFF	Ministry of Agriculture Fisheries and Food
NOF	New Opportunities Fund (National Lottery)
NT	National Trust
NUFU	National Urban Forestry Unit
NWDA	North West Development Agency
NWFED	North West Federation for Recreation, Sport and Conservation
NWTB	North West Tourist Board
NWW	North West Water
OA Pilot	Access to the Open Countryside Pilot Project (Countryside Agency)
PACE	Parish and Community Environments Initiative (Lancashire)
PC's	Parish Councils
Prospects	Hyndburn Prospects Community Groups
REAL	Rural Evaluation and Action For Lancashire
RMZ	Recreational Management Zone
SCOSPA	Standing Conference of South Pennine Authorities
SBI	Sites of Biological Importance (Greater Manchester)
UG	User Groups
VS	Voluntary Sector
WGS	Woodland Grant Scheme
WPM	West Pennine Moors

Years

1. 2000/01
2. 2001/02
3. 2002/03
4. 2003/04
5. 2004/05
6. 2005/06
7. 2006/07
8. 2007/08
9. 2008/09
10. 2009/10

